



**2016 Sequestration Impact on
the U.S. Army
State-by-State Comparison
As of: 23 January 2015**

ARMY

**PROGRAM ANALYSIS
AND EVALUATION (PA&E)**

HELPING THE ARMY MAKE THE BEST CHOICES

Overall Classification: UNCLASSIFIED

as of 23JAN15 / 1500



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BLUF

(2016 Sequestration Impacts)

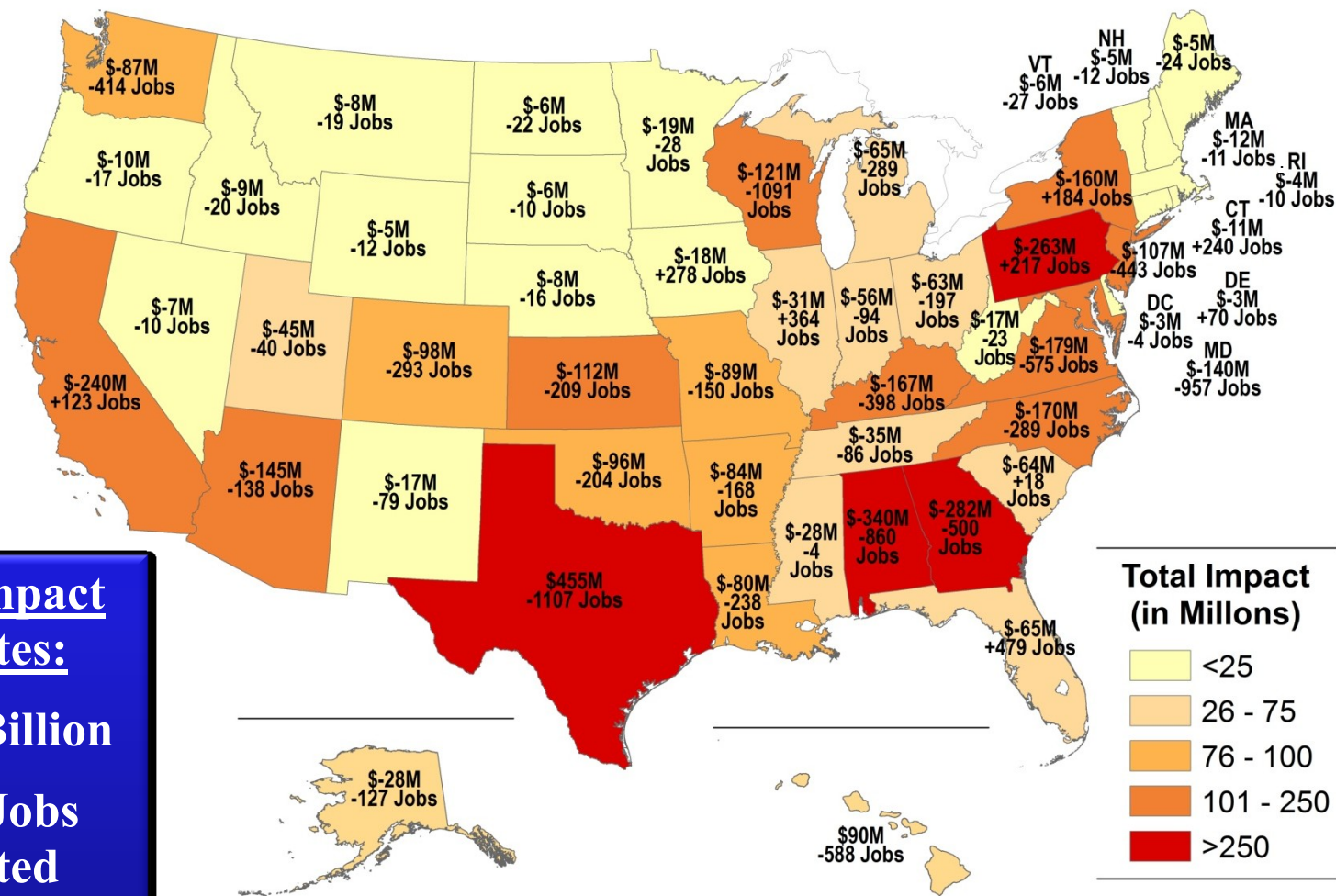
1. This presentation outlines differences between the President's Budget for FY16 (PB16) and the first year of the Budget Control Act (BCA) compliant version of the Army's Program Objective Memorandum (POM) for 2016-2020 for each of the 50 states. It is not an economic impact analysis.
2. Under a return to full sequestration, the Army's Total Obligation Authority (TOA) is approximately \$6 billion less than the programmed total under the projected PB16 (\$120.5B instead of \$126.5B).
3. The Army's TOA under sequestration (\$120.5B) is nearly \$18 billion below what the Army executed in FY12 (\$138.4B), and this figure does not even account for the eroding effect of inflation. This presents an immediate and severe crisis to almost every Army readiness and investment account, while driving the Army end strength to unacceptable levels.



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2016 Sequestration Impact on the United States Army by State



**Total Impact
to States:**

~\$4.16 Billion

**7,830 Jobs
Affected**

The Budget Control Act will reduce the FY16 budget by \$6B, of which \$4.16B we directly allocated to the States in the above chart; the remaining \$1.84B has not been directly allocated, but will also impact the States based upon equipment procurement contracts and unit training events

*Figures reflect the change from the 2016 President's Budget submission and Sequestration levels of funding – subject to change during execution

*Jobs Affected: Include jobs lost due to reduced military investments, reduced MILCON, decreased DEPOT operations, and reduced Base Operations (assumes DA Civilian furloughs are not used in 2016); does not include military manpower reductions



The Army has three major challenges due to the budget uncertainty

1. The “velocity of instability” has substantially increased since the FY16 spending cap was set almost four years ago; the cap simply has not kept pace with the geopolitical reality unfolding around the world.
2. Near Term. Sequestration and unpredictable budgets have forced the Army to adopt *tiered readiness*, a system of readiness have and have-nots, in which some units and leaders are never fully trained. Once readiness is lost, it cannot be bought back quickly or cheaply. The Nation needs sustainable readiness for Army forces in today’s increasing uncertain environment.
3. Long Term. During FY16-FY23, sequestration significantly lowers DOD discretionary funding caps, dramatically cutting future year funding for personnel, modernization and readiness. The Army has no major new modernization programs until the next decade. Continued sequestration will reduce the force to 420K AC/315K ARNG/ 185K USAR, jeopardizing the Army’s ability to execute even one prolonged multiphase contingency operation.



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2016 Sequestration Impacts on the United States Army

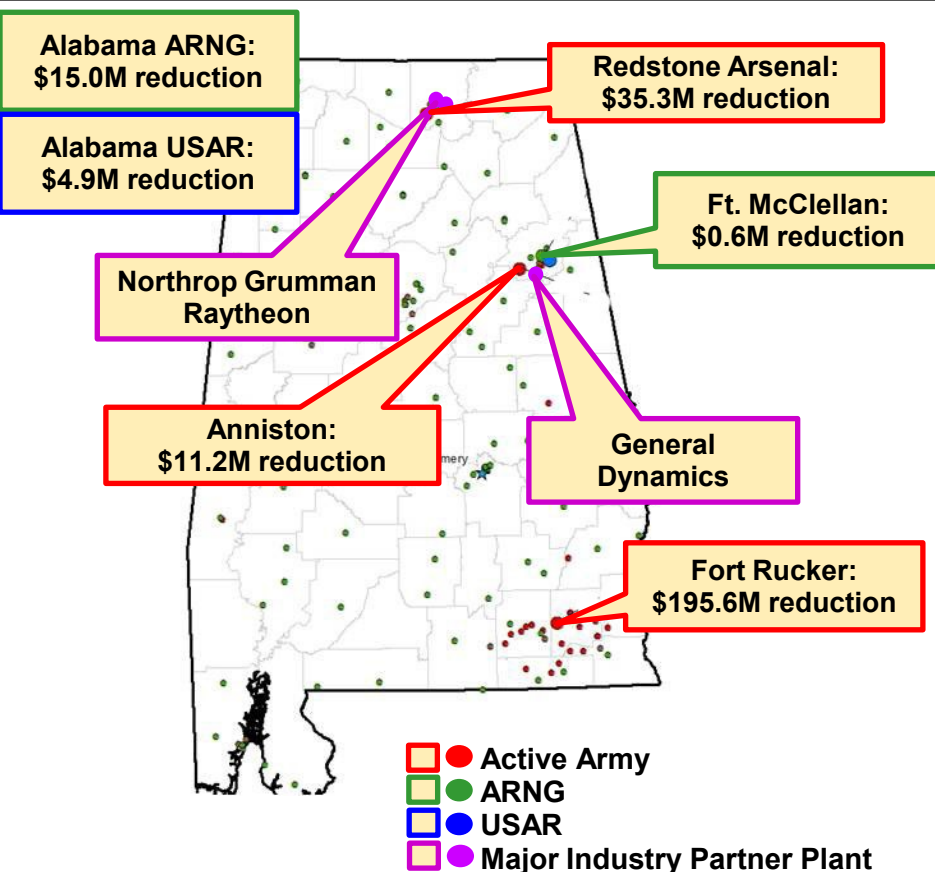
- The Army requires reforms to restructure the Total Force (e.g., Aviation Restructure Initiative (ARI), Compensation and Health Care, and a new Base Realignment and Closure (BRAC)). These cost saving measures enable needed capabilities under constrained resources.
- To mitigate the near term compounding effects for FY 16, the Army is taking action by:
 - Reorganization of Brigade Combat Teams (BCTs) and Drawdown of Military Forces
 - Drawdown of contracted and civilian workforce through reshaping efforts
 - Minimally fund facilities restoration and modernization
 - Reduced base operations support levels
 - Delaying development of Critical Warfighter Capabilities
- Based on this guidance, Major Army Commands are implementing these directive actions. The state charts roll up an estimate of many of the cumulative effects to help illustrate the impact to the economy, Soldiers and Families, our workforce and local communities affected by consistent continuing resolutions (CRs) and potential sequestration reductions. This is an initial estimate of impacts in near term, not for reduced funding in future years.



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2016 Sequestration Impact Alabama



Impact Highlights in Alabama

Jobs:

- 509 base operations support contractor jobs impacted
- 351 private sector jobs lost from reduced military investments

Base Operations: ~\$55.7M reduction

Acquisition and Military Industrial Base Investments: ~\$78.2M reduction

Training: ~\$173.4M reduction

Military Construction / Sustainment, Restoration, and Modernization:
~\$17.7M reduction

Maintenance Operations: ~\$11.2M reduction

Alabama Army Personnel
5,743 Full-Time Military
15,603 Guard/Reserve
52,733 Full-Time Civilians

Alabama -Army Industry Partners
General Dynamics
Northrop Grumman
Raytheon

In FY16 the Budget Control Act will cause approximately \$340.2M of economic loss and affect 860 jobs in Alabama

*Figures reflect the change from the 2016 President's Budget submission and Sequestration levels of funding – subject to change during execution; ARNG MILCON impact not included in statewide or installation totals; assumes DA CIV furlough is not used in FY16



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2016 Sequestration Impact Alaska

Alaska ARNG:
\$5.1M reduction

Alaska USAR:
\$0.07M reduction

Fort Wainwright:
\$16.2M reduction

Fort Greely:
\$6.3M reduction

Fort Richardson:
No reduction

■ Active Army
■ ARNG
■ USAR

Alaska Army Personnel

6,771 Full-Time Military
1,037 Guard/Reserve
4,031 Full-Time Civilians

Impact Highlights in Alaska

Jobs:

- 127 base operations support contractor jobs impacted

Base Operations: ~\$10.2M reduction

Training: ~\$1.4M

Military Construction / Sustainment,
Restoration, and Modernization:
~\$15.3M reduction

In FY16 the Budget Control Act will cause approximately \$27.6M of economic loss and affect 127 jobs in Alaska

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2016 Sequestration Impact Arizona

Arizona ARNG:
\$9.0M reduction

Arizona USAR:
\$2.0M reduction

Camp Navajo:
\$0.3M reduction

Yuma Proving Ground:
\$10.6M reduction

Boeing
GDC4S

Raytheon

Fort Huachuca:
\$39.7M reduction

- Active Army
- ARNG
- USAR
- Major Industry Partner Plant

Arizona Army Personnel

3,972 Full-Time Military
8,058 Guard/Reserve
12,442 Full-Time Civilians

Arizona -Army Industry Partners

Boeing
GDC4S
Raytheon

Impact Highlights in Arizona

Jobs:

- 128 base operations support contractor jobs impacted
- 10 private sector jobs lost from reduced military investments

Base Operations: ~\$21.6M reduction

Acquisition and Military Industrial Base Investments: ~\$83.5M reduction

Training: ~\$28.2M reduction

Military Construction / Sustainment, Restoration, and Modernization:
~\$9.8M reduction

In FY16 the Budget Control Act will cause approximately \$144.9M of economic loss and affect 138 jobs in Arizona

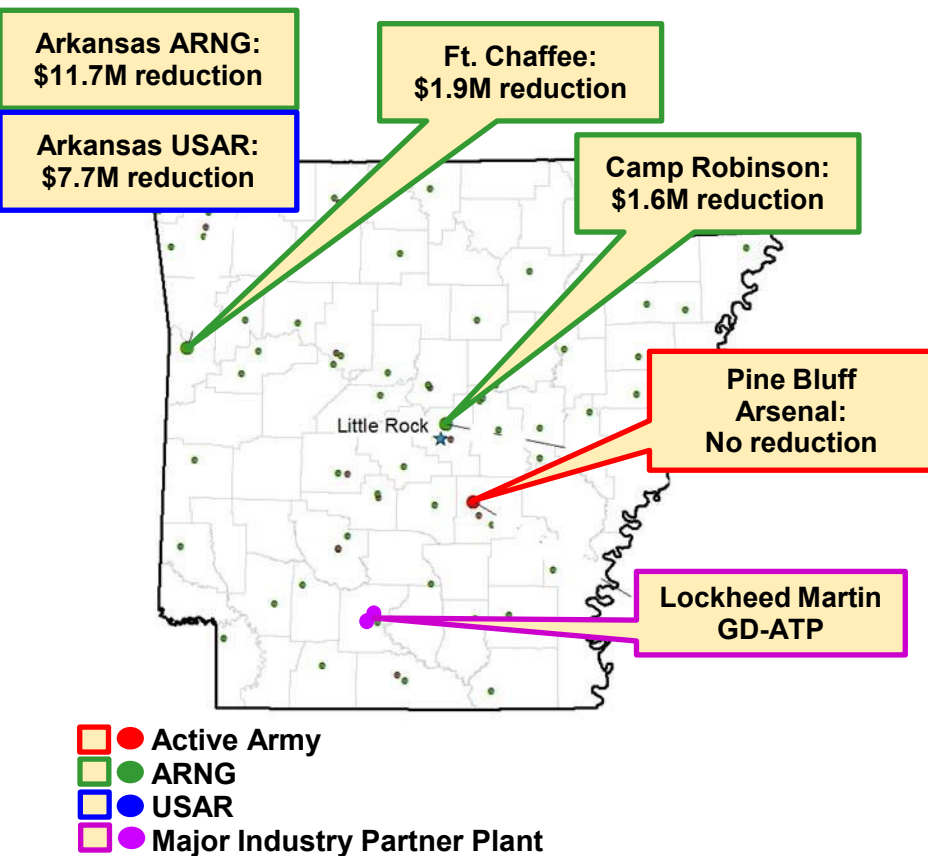
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2016 Sequestration Impact Arkansas



Impact Highlights in Arkansas

Jobs:

- 85 base operations support contractor jobs impacted
- 83 private sector jobs lost from reduced military investments

Base Operations: ~\$2.0M reduction

Acquisition and Military Industrial Base Investments: ~\$64.8M reduction

Training: ~\$3.6M reduction

Military Construction / Sustainment, Restoration, and Modernization:
~\$4.5M reduction

Maintenance Operations: ~\$6.7M reduction

Arkansas Army Personnel

1,224 Full-Time Military
9,963 Guard/Reserve
2,772 Full-Time Civilians

Arkansas -Army Industry Partners

Lockheed Martin
GD-ATP

In FY16 the Budget Control Act will cause approximately \$84.2M of economic loss and affect 168 jobs in Arkansas

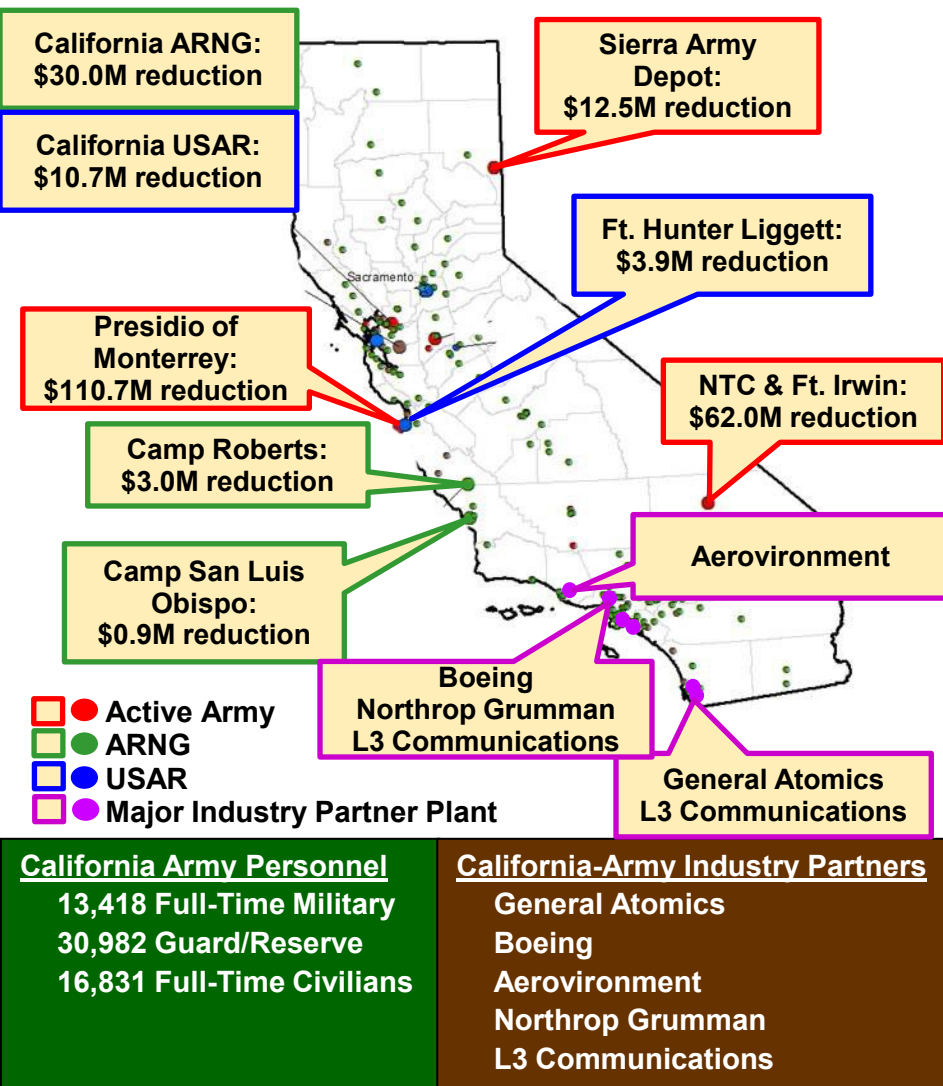
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2016 Sequestration Impact California



Impact Highlights in California

Jobs:

- 332 base operations support contractor jobs impacted
- 455 private sector jobs added from military investments

Base Operations: ~\$51.5M reduction

Acquisition and Military Industrial Base Investments: ~\$9.7M reduction

Training: ~\$145.2M reduction

Military Construction / Sustainment, Restoration, and Modernization:
~\$15.5M reduction

Maintenance Operations: ~\$12.5M reduction

In FY16 the Budget Control Act will cause approximately \$239.8M of economic loss but will add 123 jobs in California

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2016 Sequestration Impact Colorado

Colorado ARNG:
\$6.3M reduction

Colorado USAR:
\$4.3M reduction

Intelegard

Northrop Grumman
Lockheed Martin

Fort Carson:
\$69.1M reduction

Pueblo Chemical
Depot:
No reduction

- Active Army
- ARNG
- USAR
- Major Industry Partner Plant

Colorado Army Personnel

25,219 Full-Time Military
6,710 Guard/Reserve
7,294 Full-Time Civilians

Colorado-Army Industry Partners

Northrop Grumman
Lockheed Martin
Intelegard

Impact Highlights in Colorado

Jobs:

- 252 base operations support contractor jobs impacted
- 41 private sector jobs lost from reduced military investments

Base Operations: ~\$24.8M reduction

Acquisition and Military Industrial Base
Investments: ~\$18.0M reduction

Training: ~\$40.3M reduction

Military Construction / Sustainment,
Restoration, and Modernization:
~\$13.2M reduction

In FY16 the Budget Control Act will cause approximately \$97.7M of economic loss and affect 293 jobs in Colorado

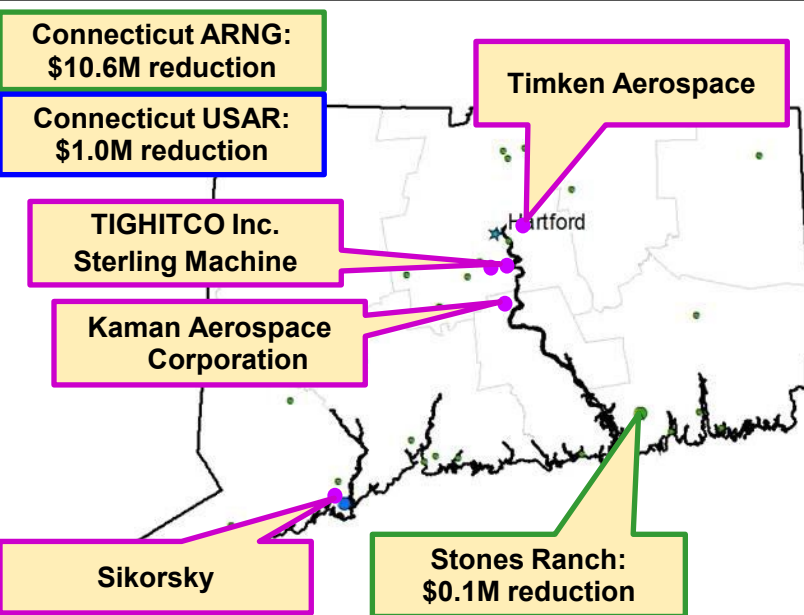
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2016 Sequestration Impact Connecticut



- Active Army
- ARNG
- USAR
- Major Industry Partner Plant

Connecticut Army Personnel

502 Full-Time Military
5,000 Guard/Reserve
775 Full-Time Civilians

Connecticut -Army Industry Partners

Sikorsky
Kaman Aerospace Corporation
Timken Aerospace
TIGHITCO Inc.
Sterling Machine

Impact Highlights in Connecticut

Jobs:

- 8 base operations support contractor jobs impacted
- 248 private sector jobs added from military investments

Base Operations: ~\$1.0M reduction

Acquisition and Military Industrial Base Investments: ~\$0.6M increase

Training: ~\$7.7M reduction

Military Construction / Sustainment, Restoration, and Modernization:
~\$1.6M reduction

In FY16 the Budget Control Act will cause approximately \$11.0M of economic loss, but will add 240 jobs in Connecticut

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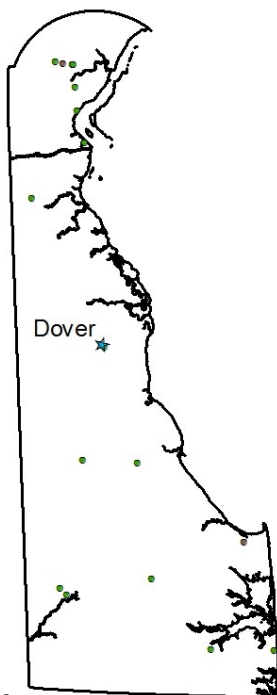
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2016 Sequestration Impact Delaware

Delaware ARNG:
\$2.7M reduction

Delaware USAR:
\$0.9M reduction



Active Army
ARNG
USAR

Delaware Army Personnel

349 Full-Time Military
2,629 Guard/Reserve
331 Full-Time Civilians

Impact Highlights in Delaware

Jobs:

- 6 base operations support contractor jobs impacted
- 76 private sector jobs added from military investments

Base Operations: ~\$0.5M reduction

Acquisition and Military Industrial Base Investments: ~\$0.6M increase

Training: ~\$1.7M reduction

Military Construction / Sustainment, Restoration, and Modernization:
~\$0.9M reduction

In FY16 the Budget Control Act will cause approximately \$3.0M of economic loss, but will add 70 jobs in Delaware

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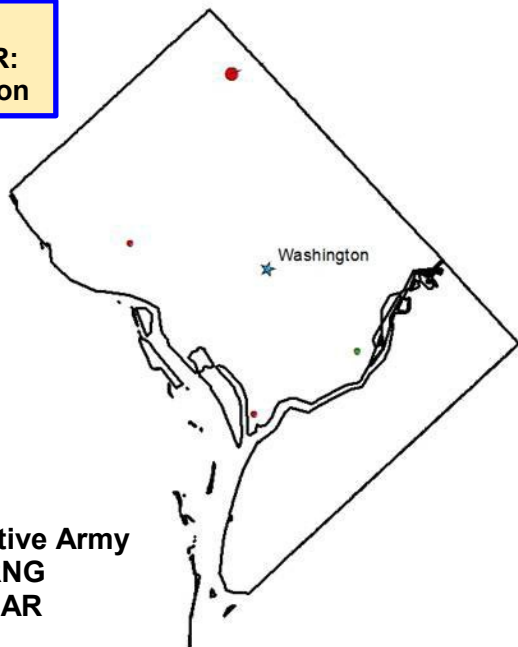
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2016 Sequestration Impact District of Columbia

District of
Columbia ARNG:
\$3.2M reduction

District of
Columbia USAR:
\$0.005M reduction



■ Active Army
■ ARNG
■ USAR

Impact Highlights in District of Columbia

Jobs:

- 3 base operations support contractor jobs impacted
- 1 private sector job lost from reduced military investments

Base Operations: ~\$0.5M reduction

Acquisition and Military Industrial Base
Investments: ~\$0.2M reduction

Training: ~\$0.7M reduction

Military Construction / Sustainment,
Restoration, and Modernization:
~\$1.5M reduction

District of Columbia Army Personnel

766 Full-Time Military
 2,033 Guard/Reserve
 1,150 Full-Time Civilians

District of Columbia -Army Industry Partners

Northrop Grumman
 LMI
 Calibre
 Boeing
 UNICOR

**In FY16 the Budget Control Act will cause approximately \$3.4M of economic loss
and affect 4 jobs in the District of Columbia**

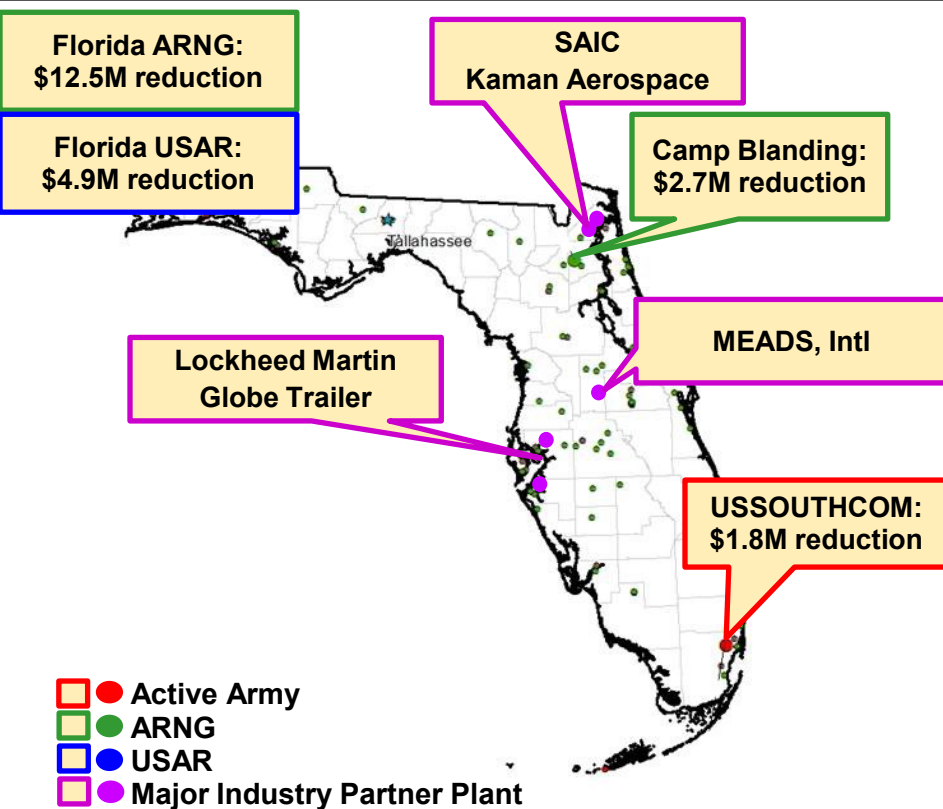
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2016 Sequestration Impact Florida



Impact Highlights in Florida

Jobs:

- 35 base operations support contractor jobs impacted
- 514 private sector jobs added from military investments

Base Operations: ~\$3.1M reduction

Acquisition and Military Industrial Base Investments: ~\$45.4M reduction

Training: ~\$8.8M reduction

Military Construction / Sustainment, Restoration, and Modernization:
~\$3.9M reduction

Florida Army Personnel

3,779 Full-Time Military
17,184 Guard/Reserve
2,778 Full-Time Civilians

Florida-Army Industry Partners

MEADS, Intl
Lockheed Martin
SAIC
Kaman Aerospace Co
Globe Trailer Manufacturing

In FY16 the Budget Control Act will cause approximately \$64.6M of economic loss, but will add 479 jobs in Florida

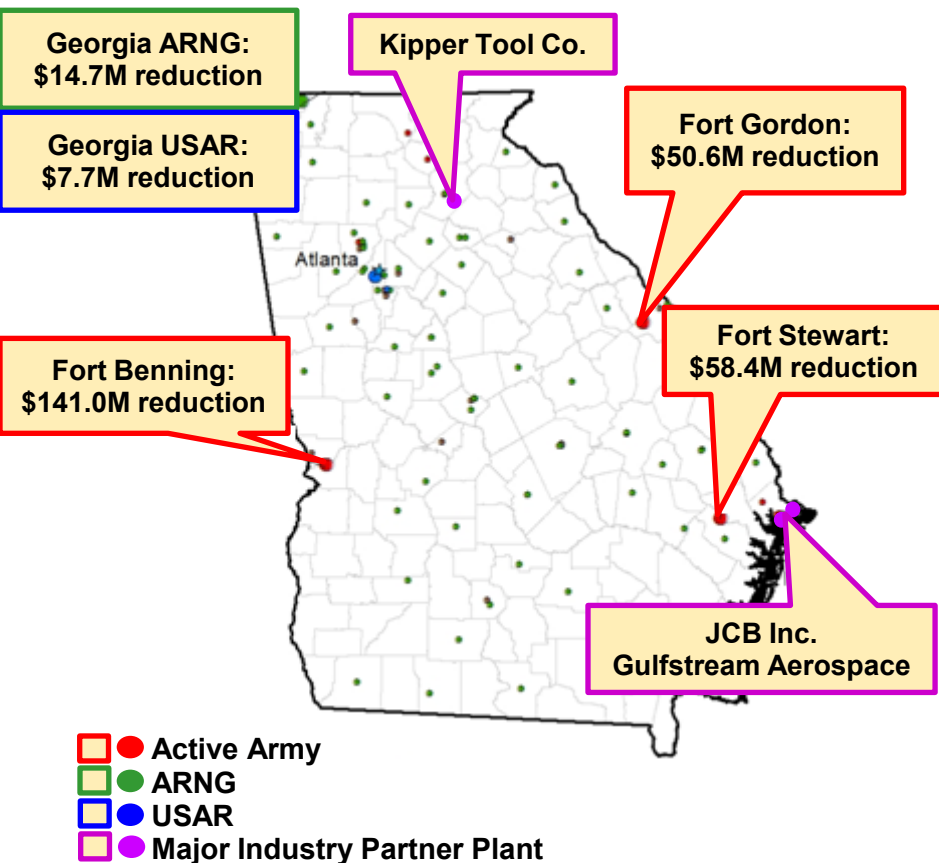
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2016 Sequestration Impact Georgia



Impact Highlights in Georgia

Jobs:

- 507 base operations support contractor jobs impacted
- 7 private sector jobs added from military investments

Base Operations: ~\$166.7M reduction

Acquisition and Military Industrial Base Investments: ~\$9.6M reduction

Training: ~\$72.9M reduction

Military Construction / Sustainment, Restoration, and Modernization:
~\$28.9M reduction

Georgia Army Personnel

43,726 Full-Time Military
16,687 Guard/Reserve
27,349 Full-Time Civilians

Georgia-Army Industry Partners

JCB Inc.
Kipper Tool Company
Gulfstream Aerospace

In FY16 the Budget Control Act will cause approximately \$281.9M of economic loss and affect 500 jobs in Georgia

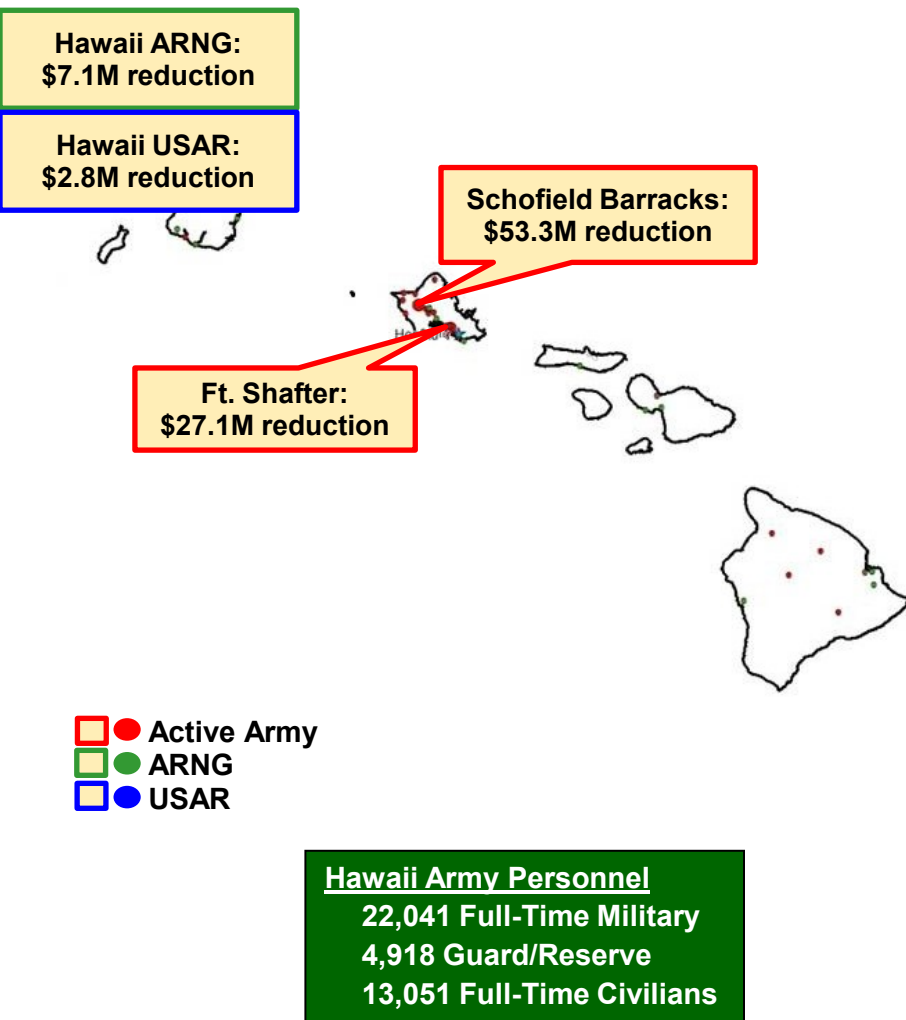
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2016 Sequestration Impact Hawaii



Impact Highlights in Hawaii

Jobs:

- 588 base operations support contractor jobs impacted

Base Operations: ~\$65.2M reduction

Training: ~\$4.5M reduction

Military Construction / Sustainment, Restoration, and Modernization:
~\$19.3M reduction

In FY16 the Budget Control Act will cause approximately \$90.2M of economic loss and affect 588 jobs in Hawaii

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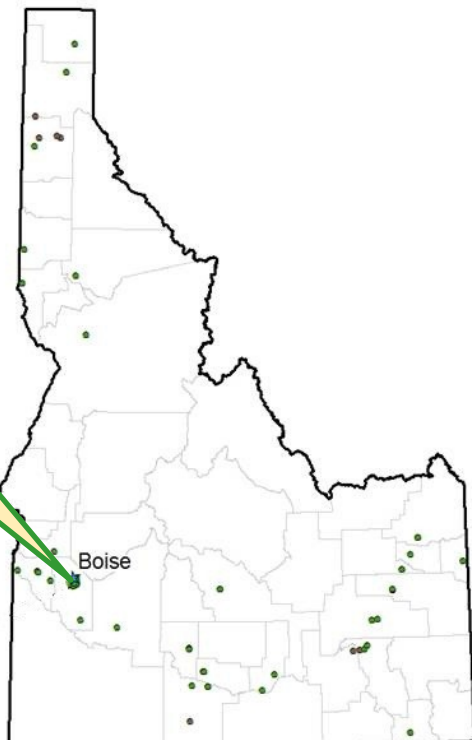
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2016 Sequestration Impact Idaho

Idaho ARNG:
\$9.0M reduction

Idaho USAR:
\$0.3M reduction

Orchard Range:
\$0.4M reduction



● Active Army
● ARNG
● USAR

Idaho Army Personnel
473 Full-Time Military
4,149 Guard/Reserve
891 Full-Time Civilians

Impact Highlights in Idaho

Jobs:

- 20 base operations support contractor jobs impacted

Base Operations: ~\$1.4M reduction

Training: ~\$4.2M reduction

Military Construction / Sustainment, Restoration, and Modernization:
~\$2.4M reduction

In FY16 the Budget Control Act will cause approximately \$9.2M of economic loss and affect 20 jobs in Idaho

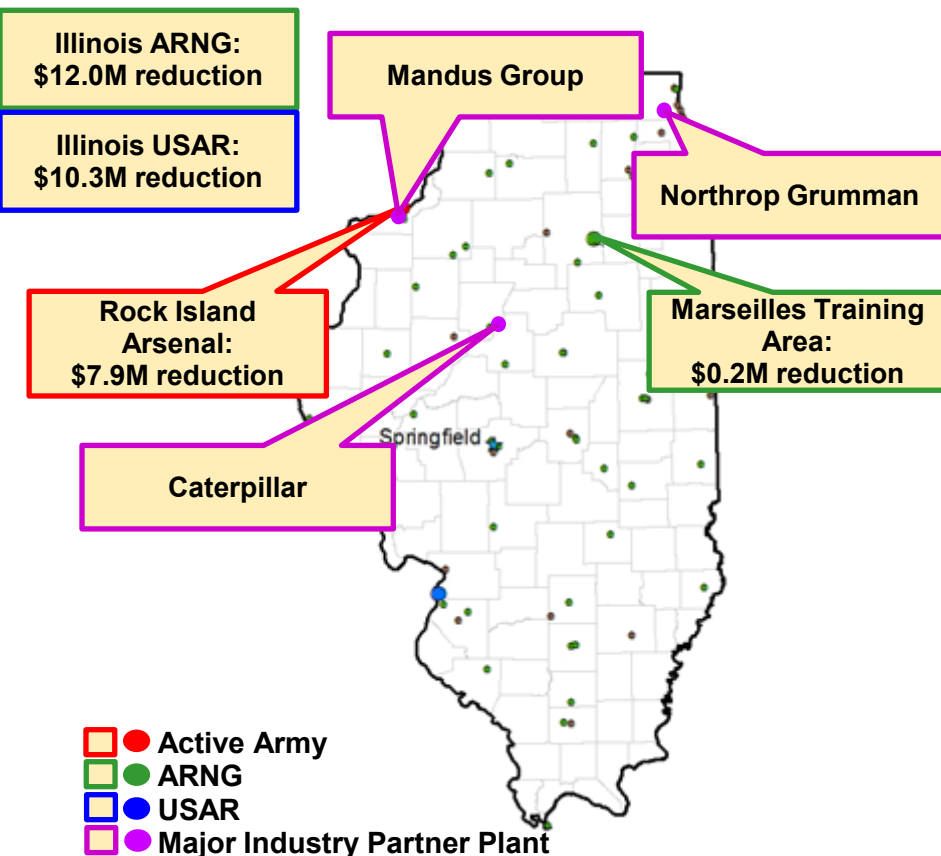
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2016 Sequestration Impact Illinois



Illinois Army Personnel
 1,860 Full-Time Military
 15,496 Guard/Reserve
 7,255 Full-Time Civilians

Illinois-Army Industry Partners
 Caterpillar
 Northrop Grumman
 Mandus Group

Impact Highlights in Illinois

Jobs:

- 40 base operations support contractor jobs impacted
- 404 private sector jobs added from military investments

Base Operations: ~\$4.8M reduction

Acquisition and Military Industrial Base Investments: ~\$0.5M reduction

Training: ~\$13.6M reduction

Military Construction / Sustainment, Restoration, and Modernization:
 ~\$8.8M reduction

In FY16 the Budget Control Act will have approximately \$30.8M of economic loss but will add 364 jobs in Illinois



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2016 Sequestration Impact Indiana

Indiana ARNG:
\$14.2M reduction

Indiana USAR:
\$2.4M reduction

Crane Army
Ammunition Activity:
\$24.6M reduction

AM General

Raytheon
Allison Transmission

Camp Atterbury:
\$1.9M reduction

- ● Active Army
- ● ARNG
- ● USAR
- ● Major Industry Partner Plant

Indiana Army Personnel

1,496 Full-Time Military
14,678 Guard/Reserve
3,899 Full-Time Civilians

Indiana-Army Industry Partners

Allison Transmission
Raytheon
AM General

Impact Highlights in Indiana

Jobs:

- 19 base operations support contractor jobs impacted
- 75 private sector jobs lost from reduced military investments

Base Operations: ~\$3.3M reduction

Acquisition and Military Industrial Base Investments: ~\$15.0M reduction

Training: ~\$6.8M reduction

Military Construction / Sustainment, Restoration, and Modernization:
~\$2.9M reduction

Maintenance Operations: ~\$24.6M reduction

In FY16 the Budget Control Act will cause approximately \$56.3M of economic loss and affect 94 jobs in Indiana

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2016 Sequestration Impact Iowa

Iowa ARNG:
\$10.4M reduction

Iowa USAR:
\$1.8M reduction

Rockwell Collins

Camp Dodge
Johnston:
\$1.8M reduction

Des Moines

American Ordnance

- Active Army
- ARNG
- USAR
- Major Industry Partner Plant

Iowa Army Personnel

803 Full-Time Military
9,872 Guard/Reserve
1,937 Full-Time Civilians

Iowa-Army Industry Partners

Rockwell Collins
American Ordnance

Impact Highlights in Iowa

Jobs:

- 46 base operations support contractor jobs impacted
- 324 private sector jobs added from military investments

Base Operations: ~\$1.3M reduction

Acquisition and Military Industrial Base Investments: ~\$5.9M reduction

Training: ~\$5.3M reduction

Military Construction / Sustainment, Restoration, and Modernization:
~\$3.4M reduction

In FY16 the Budget Control Act will cause approximately \$18.0M of economic loss, but will add 278 jobs in Iowa

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2016 Sequestration Impact Kansas

Kansas ARNG:
\$8.8M reduction

Kansas USAR:
\$5.2M reduction

Fort Riley:
\$48.9M reduction

Fort Leavenworth:
\$43.6M reduction

Honeywell

Triumph Structures
Sprint Aerosystems Inc.

- Active Army
- ARNG
- USAR
- Major Industry Partner Plant

Kansas Army Personnel

21,375 Full-Time Military
8,447 Guard/Reserve
11,423 Full-Time Civilians

Kansas-Army Industry Partners

Triumph Structures
Sprint Aerosystems
Honeywell

Impact Highlights in Kansas

Jobs:

- 186 base operations support contractor jobs impacted
- 23 private sector jobs lost from reduced military investments

Base Operations: ~\$34.3M reduction

Acquisition and Military Industrial Base Investments: ~\$5.8M reduction

Training: ~\$53.3M reduction

Military Construction / Sustainment, Restoration, and Modernization:
~\$17.2M reduction

In FY16 the Budget Control Act will cause approximately \$112.3M of economic loss and affect 209 jobs in Kansas

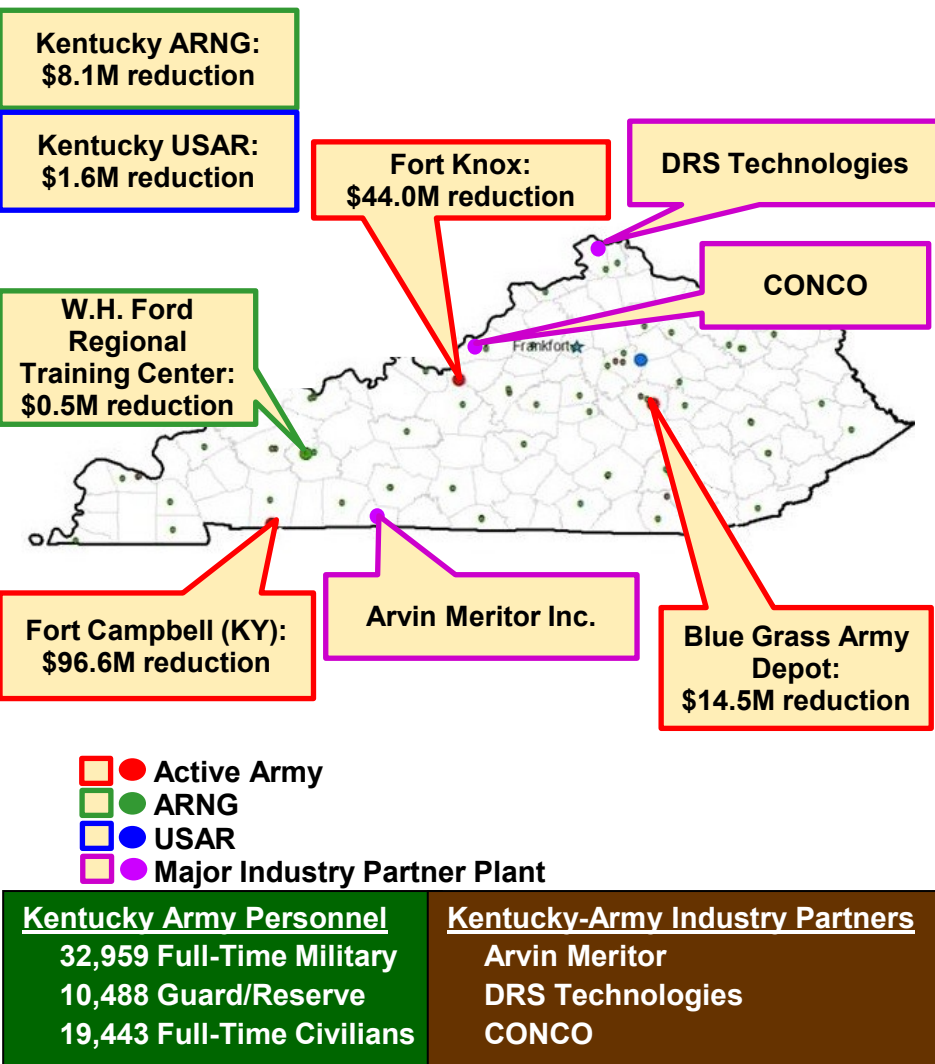
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2016 Sequestration Impact Kentucky



Impact Highlights in Kentucky

Jobs:

- 386 base operations support contractor jobs impacted
- 12 private sector jobs lost from reduced military investments

Base Operations: ~\$66.0M reduction

Acquisition and Military Industrial Base Investments: ~\$2.4M reduction

Training: ~\$62.3M reduction

Military Construction / Sustainment, Restoration, and Modernization:
~\$19.8M reduction

Maintenance Operations: ~\$14.5M reduction

In FY16 the Budget Control Act will cause approximately \$167.3M of economic loss and affect 398 jobs in Kentucky

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2016 Sequestration Impact Louisiana

Impact Highlights in Louisiana

Jobs:

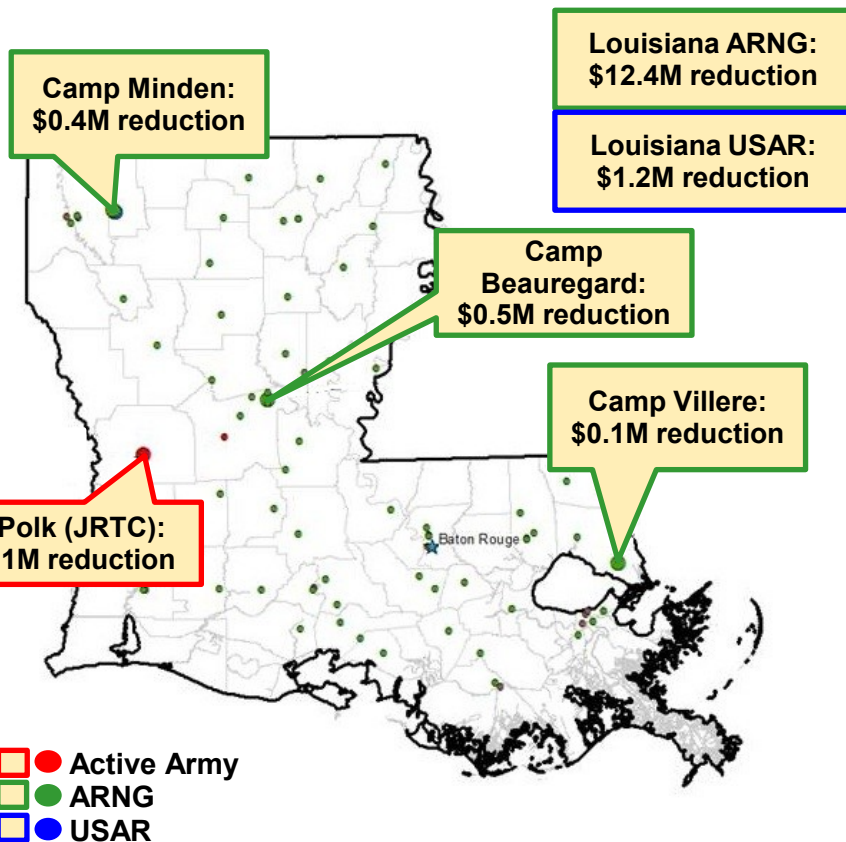
- 236 base operations support contractor jobs impacted
- 2 private sector job lost from reduced military investments

Base Operations: ~\$45.7M reduction

Acquisition and Military Industrial Base Investments: ~\$0.4M reduction

Training: ~\$23.6M reduction

Military Construction / Sustainment, Restoration, and Modernization:
~\$7.6M reduction



Louisiana Army Personnel

9,376 Full-Time Military
11,757 Guard/Reserve
7,969 Full-Time Civilians

In FY16 the Budget Control Act will cause approximately \$80.1M of economic loss and affect 238 jobs in Louisiana



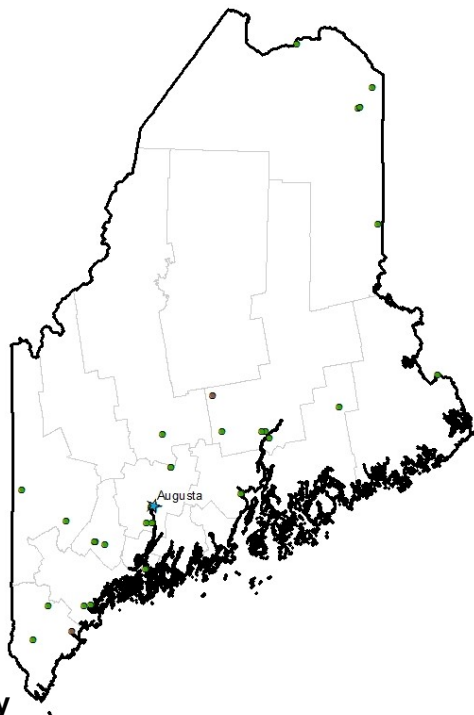
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2016 Sequestration Impact Maine

Maine ARNG:
\$4.1M reduction

Maine USAR:
\$0.8M reduction



■ Active Army
● ARNG
■ USAR

Maine Army Personnel
307 Full-Time Military
2,771 Guard/Reserve
593 Full-Time Civilians

Impact Highlights in Maine

Jobs:

- 24 base operations support contractor jobs impacted

Base Operations: ~\$0.9M reduction

Training: ~\$2.1M reduction

Military Construction / Sustainment,
Restoration, and Modernization:
~\$1.1M reduction

In FY16 the Budget Control Act will cause approximately \$4.9M of economic loss and affect 24 jobs in Maine

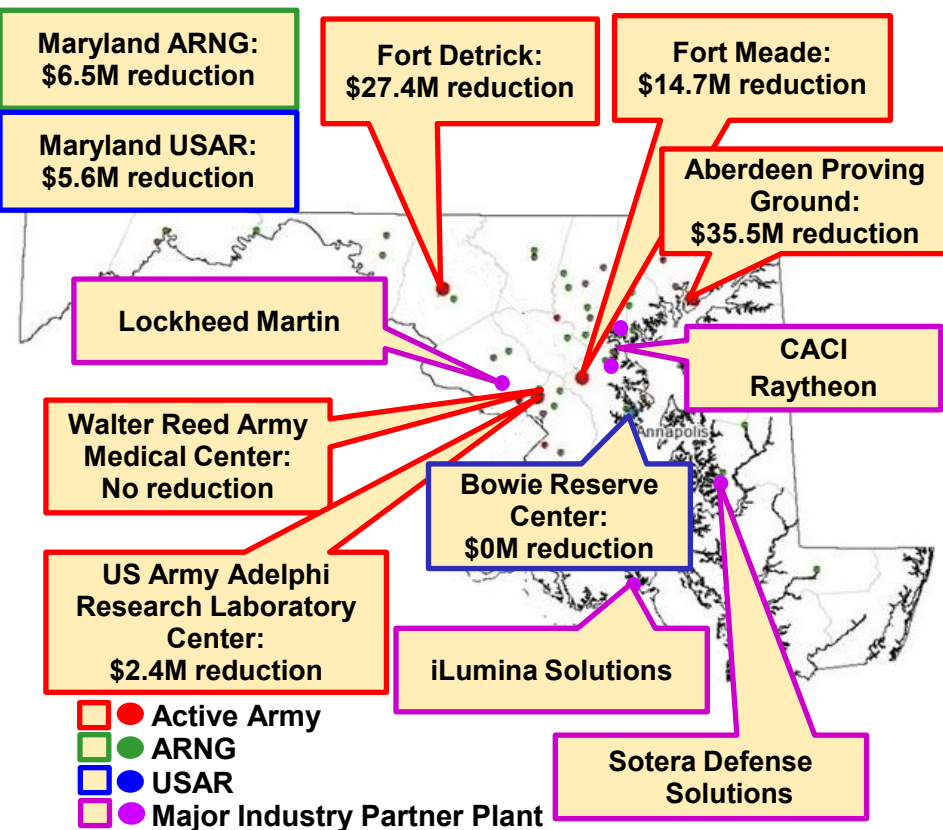
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2016 Sequestration Impact Maryland



Impact Highlights in Maryland

Jobs:

- 242 base operations support contractor jobs impacted
- 715 private sector jobs lost from reduced military investments

Base Operations: ~\$29.2M reduction

Acquisition and Military Industrial Base Investments: ~\$48.0M reduction

Training: ~\$9.8M reduction

Military Construction / Sustainment, Restoration, and Modernization: ~\$28.4M reduction

Medical Facilities: ~\$23.0M reduction

Maryland-Army Industry Partners

iLumina Solutions
Sotera Defense Solutions
CACI
Lockheed Martin
Raytheon

Maryland Army Personnel

15,069 Full-Time Military
8,959 Guard/Reserve
66,321 Full-Time Civilians

In FY16 the Budget Control Act will cause approximately \$140.0M of economic loss and affect 957 jobs in Maryland

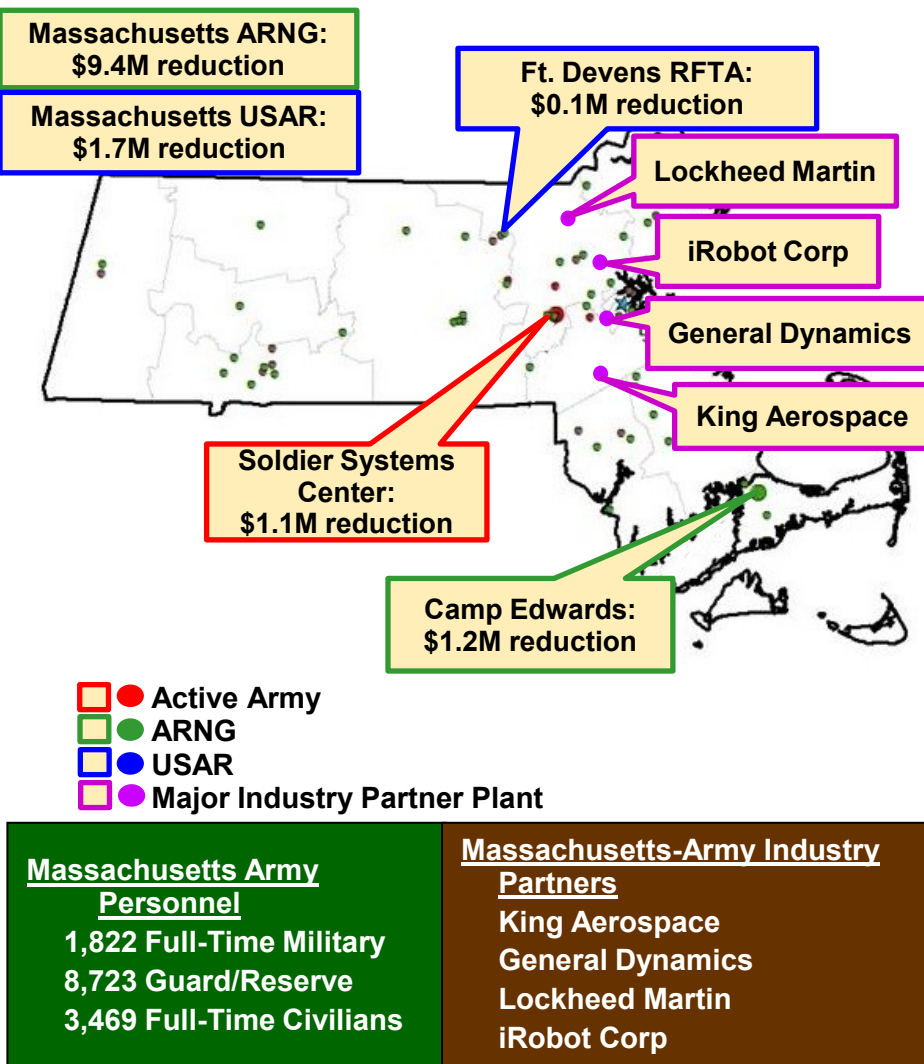
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2016 Sequestration Impact Massachusetts



Impact Highlights in Massachusetts

Jobs:

- 9 base operations support contractor jobs impacted
- 2 private sector jobs lost from reduced military investments

Base Operations: ~\$2.5M reduction

Acquisition and Military Industrial Base Investments: ~\$0.9M increase

Training: ~\$3.7M reduction

Military Construction / Sustainment, Restoration, and Modernization:
~\$4.2M reduction

In FY16 the Budget Control Act will cause approximately \$11.5M of economic loss and affect 11 jobs in Massachusetts

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2016 Sequestration Impact Michigan

Michigan ARNG:
\$14.0M reduction

Michigan USAR:
\$4.1M reduction

Camp Grayling:
\$2.0M reduction

Fort Custer Training Center:
\$1.0M reduction

- Active Army
- ARNG
- USAR
- Major Industry Partner Plant

GM GDLS Defense Group
General Dynamics
BAE

Detroit Arsenal:
\$10.0M reduction

Michigan Army Personnel
1,156 Full-Time Military
12,120 Guard/Reserve
7,796 Full-Time Civilians

Michigan-Army Industry Partners
GM GDLS Defense Group LLC
General Dynamics
BAE

Impact Highlights in Michigan

Jobs:

- 95 base operations support contractor jobs impacted
- 194 private sector jobs lost from reduced military investments

Base Operations: ~\$9.8M reduction

Acquisition and Military Industrial Base Investments: ~\$36.9M reduction

Training: ~\$8.2M reduction

Military Construction / Sustainment, Restoration, and Modernization:
~\$7.1M reduction

In FY16 the Budget Control Act will cause approximately \$65.0M of economic loss and affect 289 jobs in Michigan

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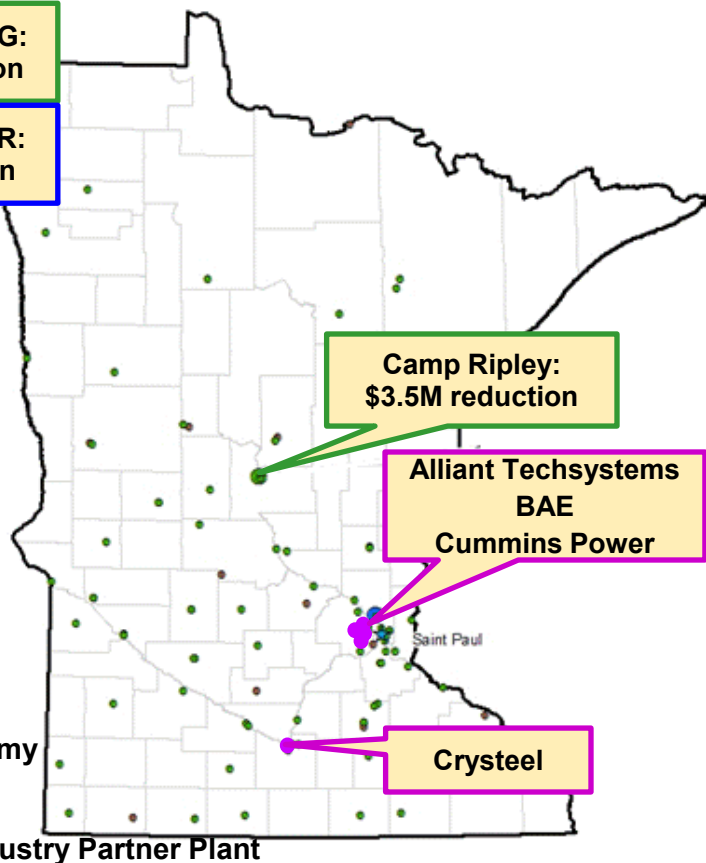
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2016 Sequestration Impact Minnesota

Minnesota ARNG:
\$14.0M reduction

Minnesota USAR:
\$3.9M reduction



- Active Army
- ARNG
- USAR
- Major Industry Partner Plant

Minnesota Army Personnel

981 Full-Time Military
12,774 Guard/Reserve
1,046 Full-Time Civilians

Minnesota-Army Industry Partners

Alliant Techsystems
Crysteel
BAE
Cummins Power

Impact Highlights in Minnesota

Jobs:

- 22 base operations support contractor jobs impacted
- 6 private sector jobs lost from reduced military investments

Base Operations: ~\$1.8M reduction

Acquisition and Military Industrial Base Investments: ~\$1.1M reduction

Training: ~\$7.8M reduction

Military Construction / Sustainment, Restoration, and Modernization:
~\$4.9M reduction

In FY16 the Budget Control Act will cause approximately \$18.9M of economic loss and affect 28 jobs in Minnesota

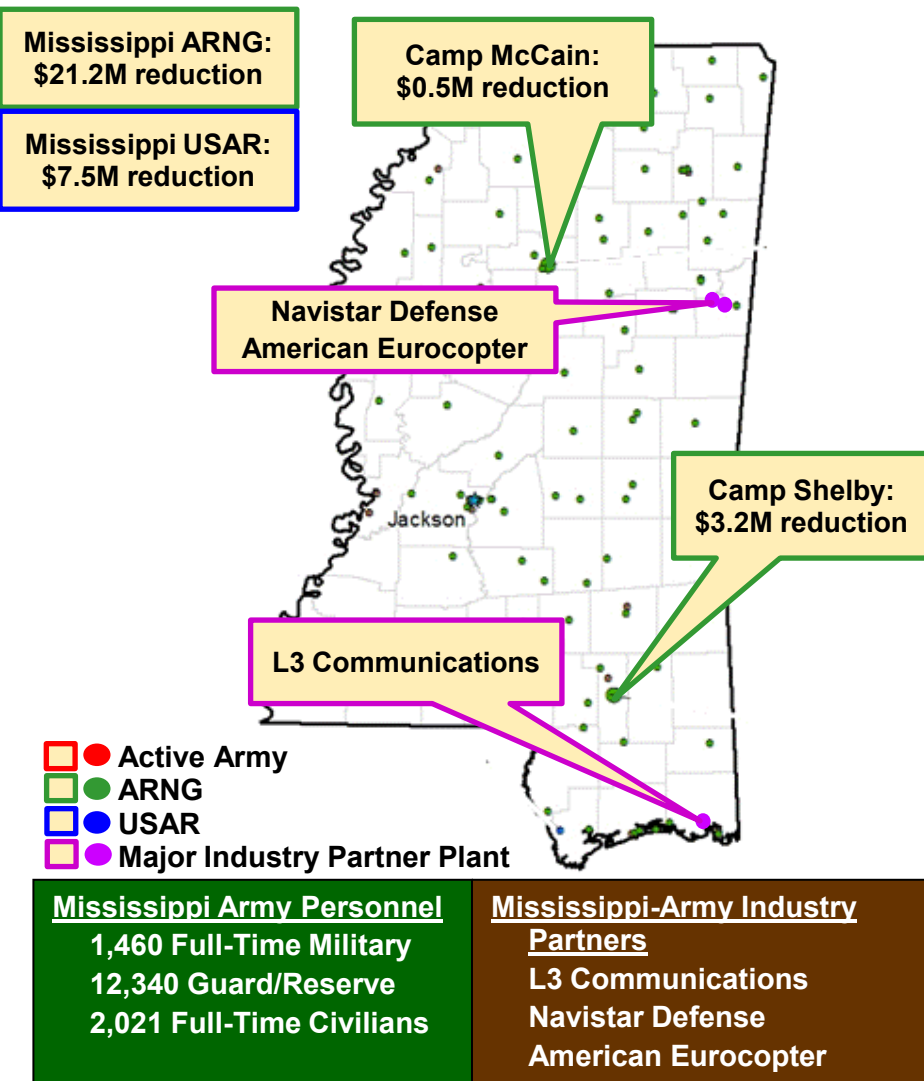
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2016 Sequestration Impact Mississippi



Impact Highlights in Mississippi

Jobs:

- 86 base operations support contractor jobs impacted
- 82 private sector jobs added from military investments

Base Operations: ~\$2.8M reduction

Acquisition and Military Industrial Base Investments: ~\$0.4M increase

Training: ~\$11.5M reduction

Military Construction / Sustainment, Restoration, and Modernization:
~\$4.5M reduction

Maintenance Operations: ~\$6.7M reduction

In FY16 the Budget Control Act will cause approximately \$28.3M of economic loss and affect 4 jobs in Mississippi

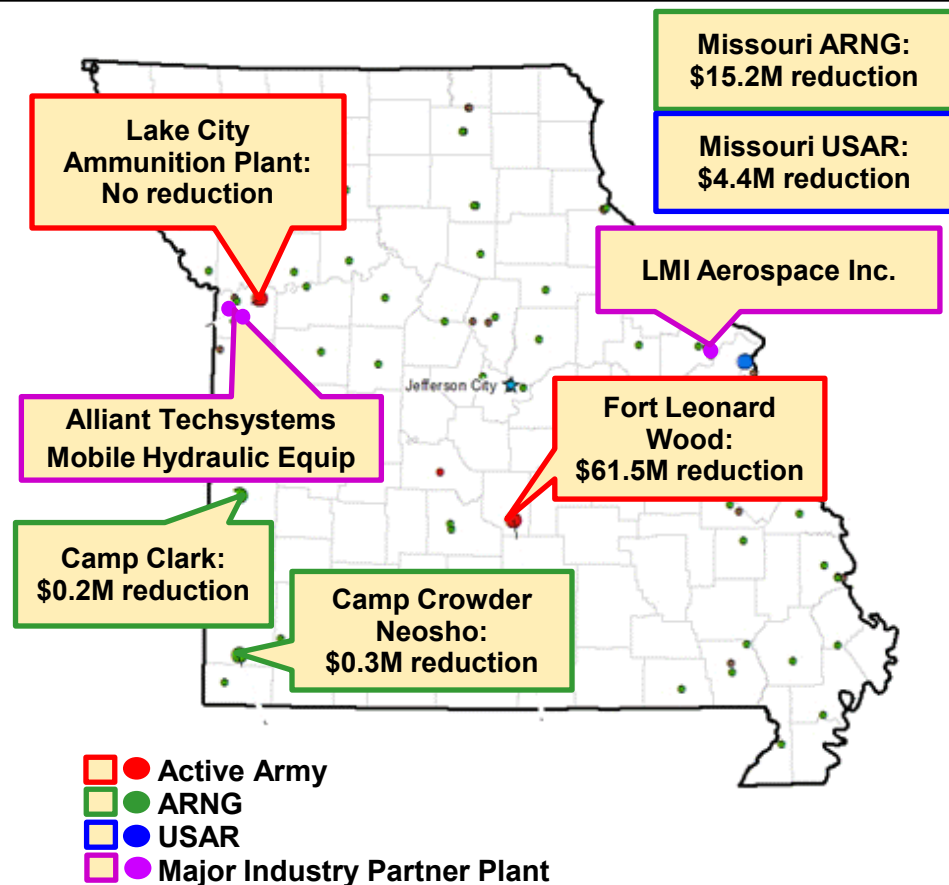
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2016 Sequestration Impact Missouri



Impact Highlights in Missouri

Jobs:

- 125 base operations support contractor jobs impacted
- 25 private sector jobs lost from reduced military investments

Base Operations: ~\$44.7M reduction

Acquisition and Military Industrial Base Investments: ~\$7.7M reduction

Training: ~\$21.1M reduction

Military Construction / Sustainment, Restoration, and Modernization:
~\$12.2M reduction

Missouri Army Personnel

7,838 Full-Time Military
11,595 Guard/Reserve
13,998 Full-Time Civilians

Missouri-Army Industry Partners

Alliant Techsystems
Mobile Hydraulic Equip LLC
LMI Aerospace Inc.

In FY16 the Budget Control Act will cause approximately \$88.8M of economic loss and affect 150 jobs in Missouri



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2016 Sequestration Impact Montana

Montana ARNG:
\$5.9M reduction

Montana USAR:
\$2.2M reduction

Fort WM Henry
Harrison:
\$0.6M reduction



● Active Army
● ARNG
● USAR

Montana Army Personnel

362 Full-Time Military
4,101 Guard/Reserve
559 Full-Time Civilians

Impact Highlights in Montana

Jobs:

- 19 base operations support contractor jobs impacted

Base Operations: ~\$1.3M reduction

Training: ~\$3.8M reduction

Military Construction / Sustainment,
Restoration, and Modernization:
~\$2.0M reduction

In FY16 the Budget Control Act will cause approximately \$8.1M of economic loss and affect 19 jobs in Montana

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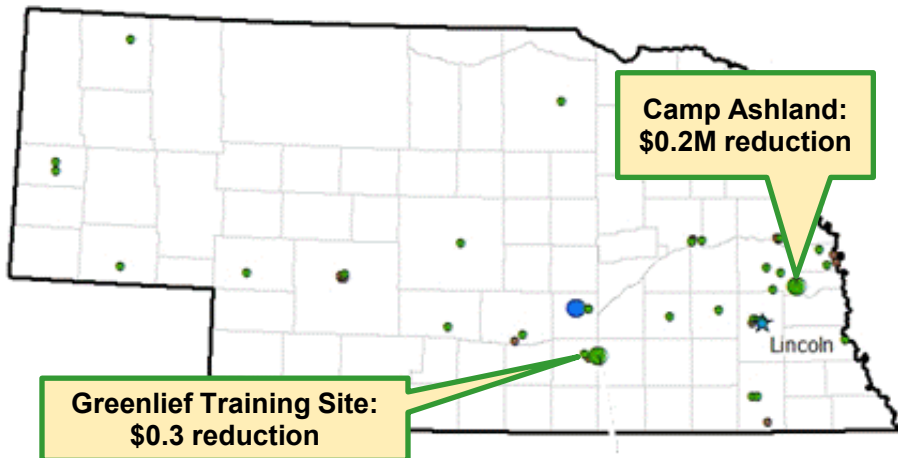
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2016 Sequestration Impact Nebraska

Nebraska ARNG:
\$6.4M reduction

Nebraska USAR:
\$1.1M reduction



■ ● Active Army
■ ● ARNG
■ ● USAR

Nebraska Army Personnel

490 Full-Time Military
5,037 Guard/Reserve
736 Full-Time Civilians

Impact Highlights in Nebraska

Jobs:

- 15 base operations support contractor jobs impacted
- 1 private sector job lost from reduced military investments

Base Operations: ~\$0.2M reduction

Training: ~\$2.8M reduction

Military Construction / Sustainment, Restoration, and Modernization:
~\$2.3M reduction

In FY16 the Budget Control Act will cause approximately \$7.6M of economic loss and affect 16 jobs in Nebraska

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2016 Sequestration Impact Nevada

Nevada ARNG:
\$5.1M reduction

Nevada USAR:
\$2.0M reduction

Protection Tech Inc.

Carson City

Hawthorne Army Depot:
No reduction

- Active Army
- ARNG
- USAR
- Major Industry Partner Plant

Nevada Army Personnel
625 Full-Time Military
4,891 Guard/Reserve
1,292 Full-Time Civilians

Nevada-Army Industry Partners
Protection Tech Inc.

Impact Highlights in Nevada

Jobs:

- 10 base operations support contractor jobs impacted

Base Operations: ~\$0.9M reduction

Training: ~\$3.8M reduction

Military Construction / Sustainment,
Restoration, and Modernization:
~\$1.3M reduction

In FY16 the Budget Control Act will cause approximately \$7.1M of economic loss and affect 10 jobs in Nevada

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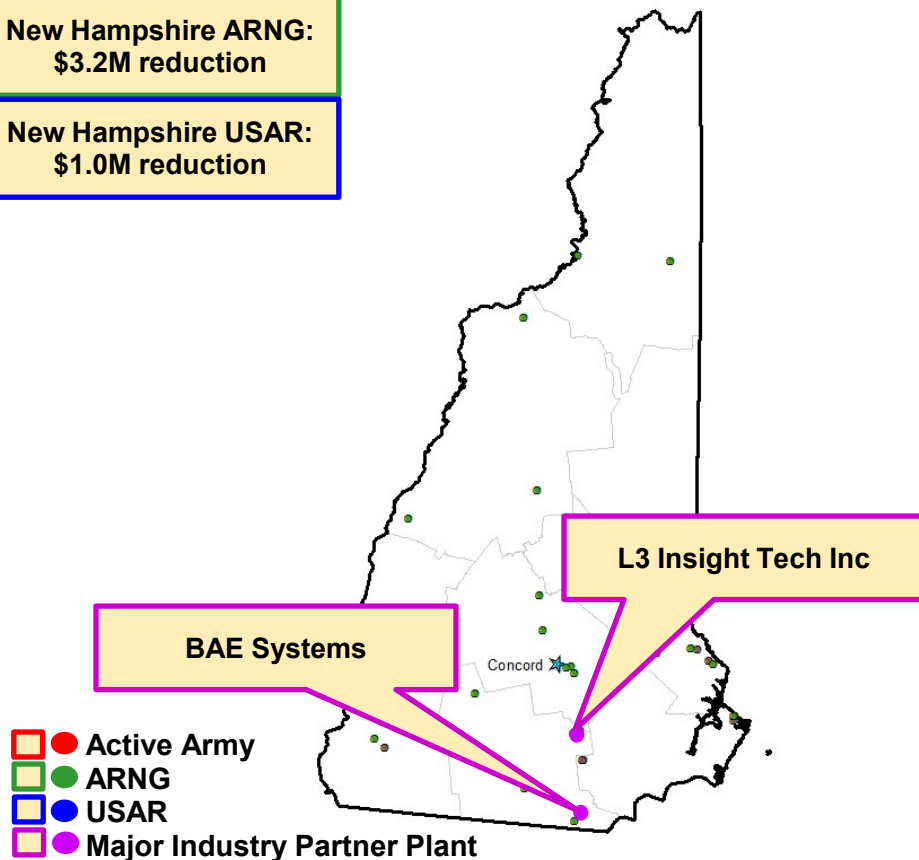
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2016 Sequestration Impact New Hampshire

New Hampshire ARNG:
\$3.2M reduction

New Hampshire USAR:
\$1.0M reduction



New Hampshire Army Personnel
686 Full-Time Military
2,476 Guard/Reserve
425 Full-Time Civilians

New Hampshire-Army Industry Partners
BAE Systems
L3 Insight Tech Inc

Impact Highlights in New Hampshire

Jobs:

- 10 base operations support contractor jobs impacted
- 2 private sector jobs lost from reduced military investments

Base Operations: ~\$0.6M reduction

Acquisition and Military Industrial Base Investments: ~\$0.6M reduction

Training: ~\$2.0M reduction

Military Construction / Sustainment, Restoration, and Modernization:
~\$1.1M reduction

In FY16 the Budget Control Act will cause approximately \$4.8M of economic loss and affect 12 jobs in New Hampshire

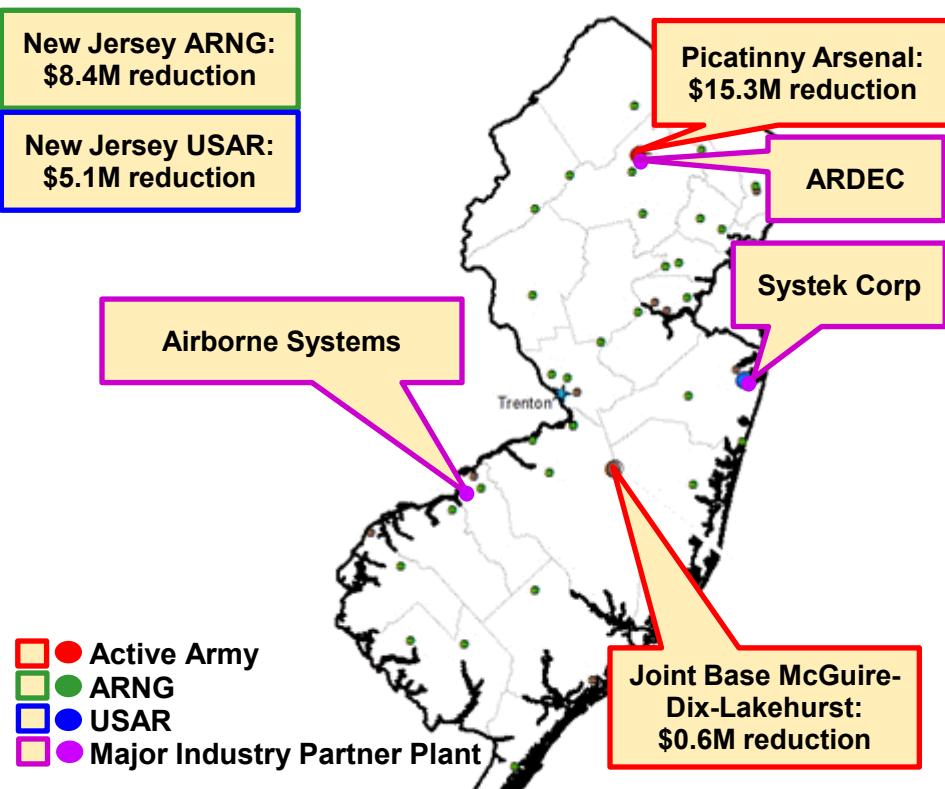
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2016 Sequestration Impact New Jersey



Impact Highlights in New Jersey

Jobs:

- 98 base operations support contractor jobs impacted
- 345 private sector jobs lost from reduced military investments

Base Operations: ~\$13.8M reduction

Acquisition and Military Industrial Base Investments: ~\$77.4M reduction

Training: ~7.1 reduction

Military Construction / Sustainment, Restoration, and Modernization:
~\$6.7M reduction

New Jersey Army Personnel

644 Full-Time Military
5,691 Guard/Reserve
5,821 Full-Time Civilians

New Jersey-Army Industry Partners

Airborne Systems of North America
Armament Research, Dev and Engineering Center (ARDEC)
Systek Corp

In FY16 the Budget Control Act will cause approximately \$106.7M of economic loss and affect 443 jobs in New Jersey

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**Joint Base reductions reflect only the Army funding and does not include sequestration decisions by other Services



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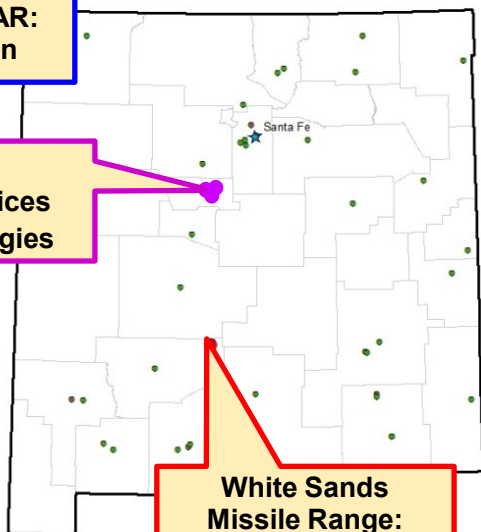
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2016 Sequestration Impact New Mexico

New Mexico ARNG:
\$3.8M reduction

New Mexico USAR:
\$0.6M reduction

Honeywell
URS Tech Services
Team Technologies



White Sands
Missile Range:
\$11.7M reduction

- ● Active Army
- ● ARNG
- ● USAR
- ● Major Industry Partner Plant

New Mexico Army Personnel

720 Full-Time Military
5,691 Guard/Reserve
3,584 Full-Time Civilians

New Mexico-Army Industry Partners

Honeywell
URS Tech Services
Team Technologies

Impact Highlights in New Mexico

Jobs:

- 75 base operations support contractor jobs impacted
- 4 private sector jobs lost from reduced military investments

Base Operations: ~\$6.2M reduction

Acquisition and Military Industrial Base Investments: ~\$1.4M reduction

Training: ~\$2.0M reduction

Military Construction / Sustainment, Restoration, and Modernization:
~\$6.9M reduction

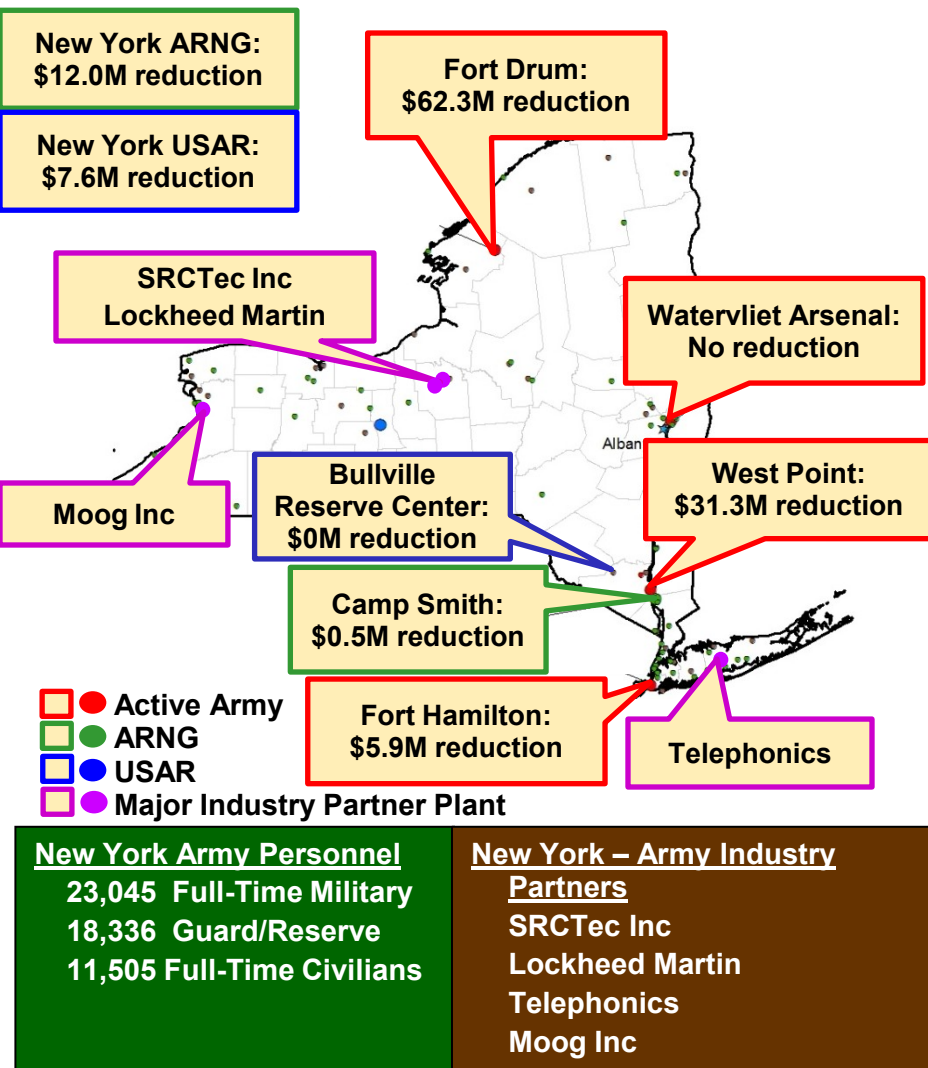
In FY16 the Budget Control Act will cause approximately \$17.5M of economic loss and affect 79 jobs in New Mexico



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2016 Sequestration Impact New York



Impact Highlights in New York

Jobs:

- 180 base operations support contractor jobs impacted
- 364 private sector jobs added from military investments

Base Operations: ~\$42.2M reduction

Acquisition and Military Industrial Base Investments: ~\$41.2M reduction

Training: ~\$52.3M reduction

Military Construction / Sustainment, Restoration, and Modernization: ~\$21.3M reduction

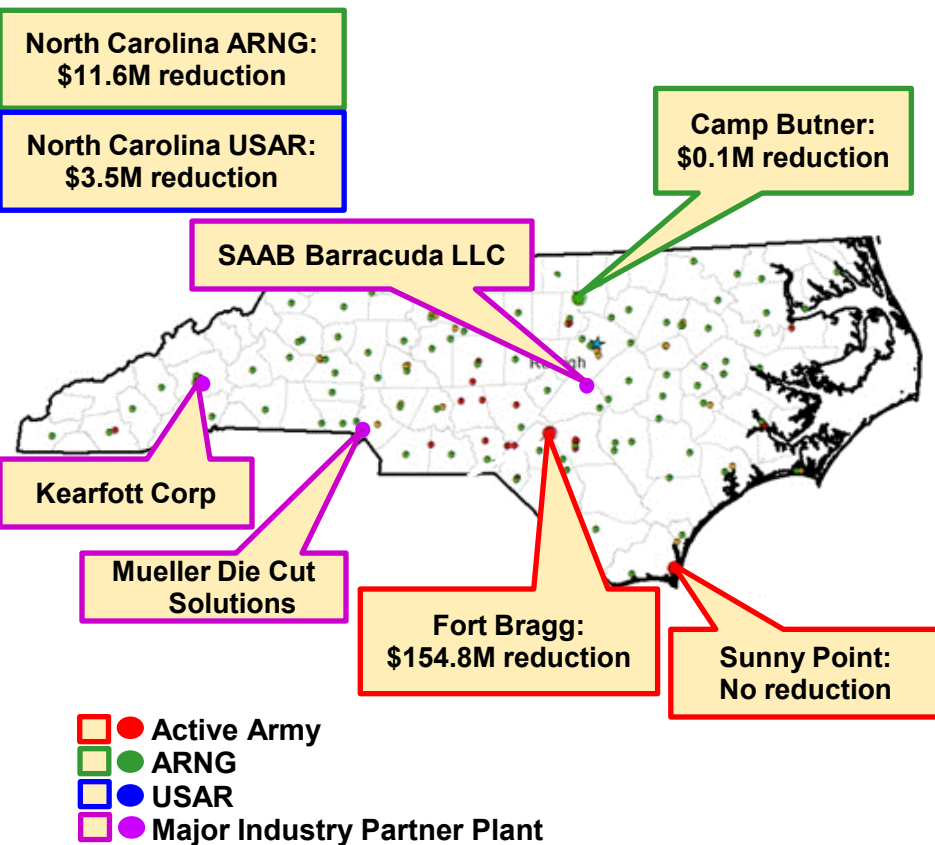
In FY16 the Budget Control Act will cause approximately \$160.5M of economic loss, but will add 184 jobs in New York



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2016 Sequestration Impact North Carolina



North Carolina Army Personnel

48,097 Full-Time Military
16,944 Guard/Reserve
21,376 Full-Time Civilians

North Carolina-Army Industry Partners

SAAB Barracuda LLC
Kearfott Corp
Mueller Die Cut Solutions

Impact Highlights in North Carolina

Jobs:

- 287 base operations support contractor jobs impacted
- 2 private sector jobs lost from reduced military investments

Base Operations: ~\$74.9M reduction

Acquisition and Military Industrial Base Investments: ~\$0.4M reduction

Training: ~\$71.8M reduction

Military Construction / Sustainment, Restoration, and Modernization:
~\$19.9M reduction

In FY16 the Budget Control Act will cause approximately \$170.2M of economic loss and affect 289 jobs in North Carolina

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2016 Sequestration Impact North Dakota

North Dakota
ARNG:
\$5.4M reduction

North Dakota
USAR:
\$0.3M reduction

Camp Grafton:
\$1.0M reduction

■ ● Active Army
■ ● ARNG
■ ● USAR

North Dakota Army Personnel

373 Full-Time Military
3,796 Guard/Reserve
649 Full-Time Civilians

Impact Highlights in North Dakota

Jobs:

- 22 base operations support contractor jobs impacted

Base Operations: ~\$0.8M reduction

Training: ~\$2.5M reduction

Military Construction / Sustainment,
Restoration, and Modernization:
~\$1.3M reduction

In FY16 the Budget Control Act will cause approximately \$5.7M of economic loss and affect 22 jobs in North Dakota

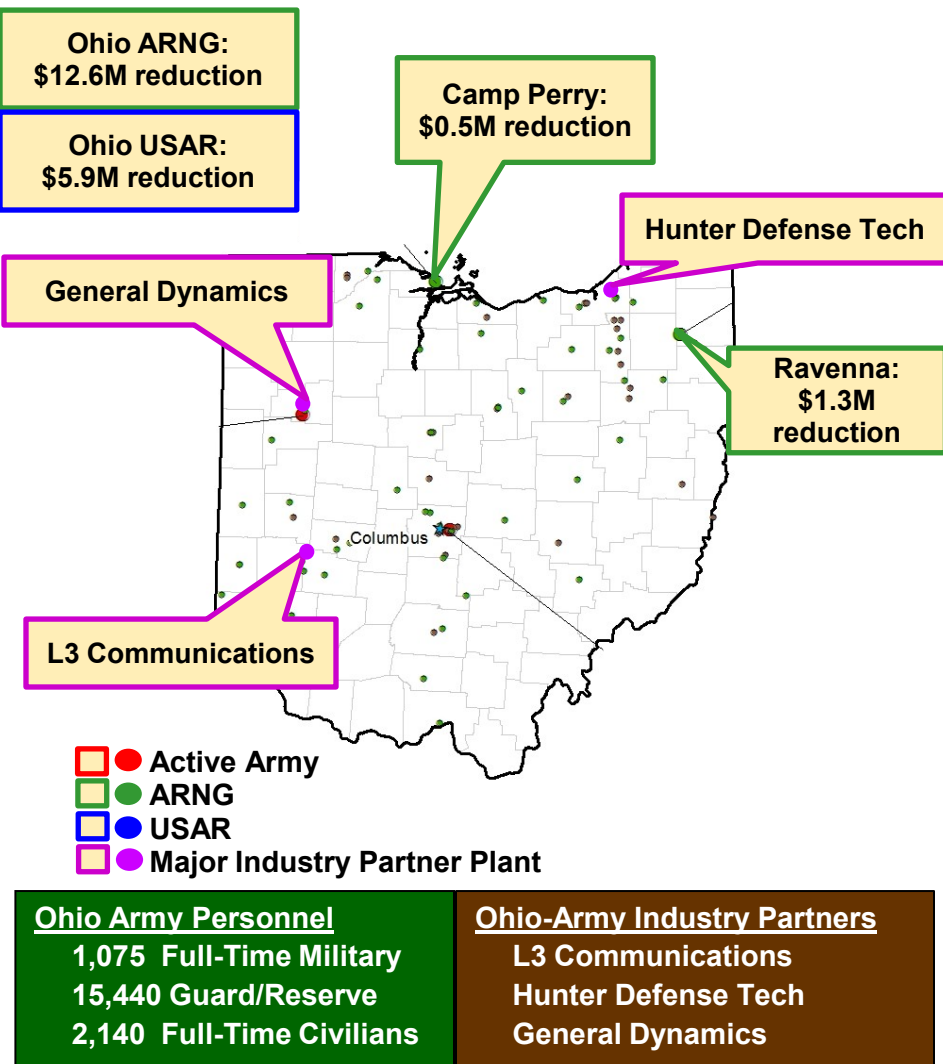
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2016 Sequestration Impact Ohio



Impact Highlights in Ohio

Jobs:

- 18 base operations support contractor jobs impacted
- 179 private sector jobs lost from reduced military investments

Base Operations: ~\$1.4M reduction

Acquisition and Military Industrial Base Investments: ~\$44.2M reduction

Training: ~\$9.9M reduction

Military Construction / Sustainment, Restoration, and Modernization:
~\$3.6M reduction

In FY16 the Budget Control Act will cause approximately \$62.7M of economic loss and affect 197 jobs in Ohio

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2016 Sequestration Impact Oklahoma

Oklahoma ARNG:
\$8.7M reduction

Oklahoma USAR:
\$0.6M reduction

Honeywell

Camp Gruber:
\$0.8M reduction

Northrop Grumman

Fort Sill:
\$69.3M reduction

Enviro Systems Inc

McAlester Army
Ammunition
Plant:
\$12.6M reduction

Active Army

ARNG

USAR

Major Industry Partner Plant

Oklahoma Army Personnel

8,192 Full-Time Military
9,024 Guard/Reserve
8,926 Full-Time Civilians

Oklahoma-Army Industry Partners

Northrop Grumman
Enviro Systems Inc
Honeywell

Impact Highlights in Oklahoma

Jobs:

- 184 base operations support contractor jobs impacted
- 20 private sector jobs lost from reduced military investments

Base Operations: ~\$53.4M reduction

Acquisition and Military Industrial Base Investments: ~\$5.1M reduction

Training: ~\$19.5M reduction

Military Construction / Sustainment, Restoration, and Modernization:
~\$10.2M reduction

Maintenance Operations: ~\$6.1M reduction

In FY16 the Budget Control Act will cause approximately \$96.3M of economic loss and affect 204 jobs in Oklahoma

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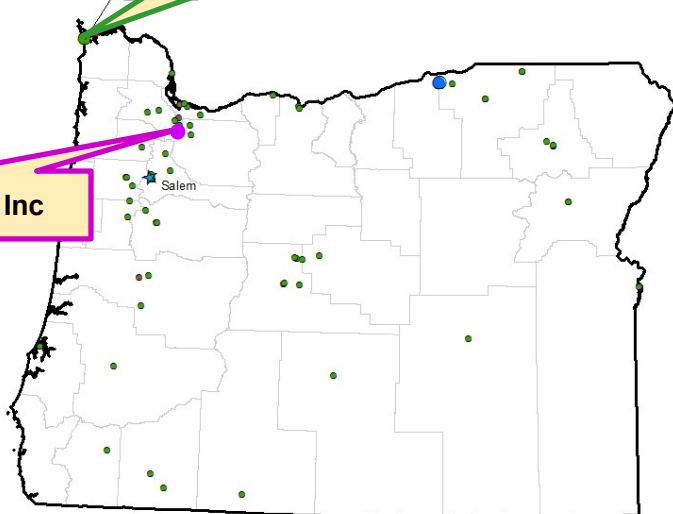
2016 Sequestration Impact Oregon

Oregon ARNG:
\$9.3M reduction

Oregon USAR:
\$0.5M reduction

Camp Rilea:
\$0.5M reduction

FLIR Systems Inc



- Active Army
- ARNG
- USAR
- Major Industry Partner Plant

Oregon Army Personnel

642 Full-Time Military
7,124 Guard/Reserve
2,237 Full-Time Civilians

Oregon-Army Industry Partners

FLIR Systems Inc

Impact Highlights in Oregon

Jobs:

- 17 base operations support contractor jobs impacted

Base Operations: ~\$1.4M reduction

Training: ~\$3.9M reduction

Military Construction / Sustainment,
Restoration, and Modernization:
~\$2.4M reduction

In FY16 the Budget Control Act will cause approximately \$9.9M of economic loss and affect 17 jobs in Oregon

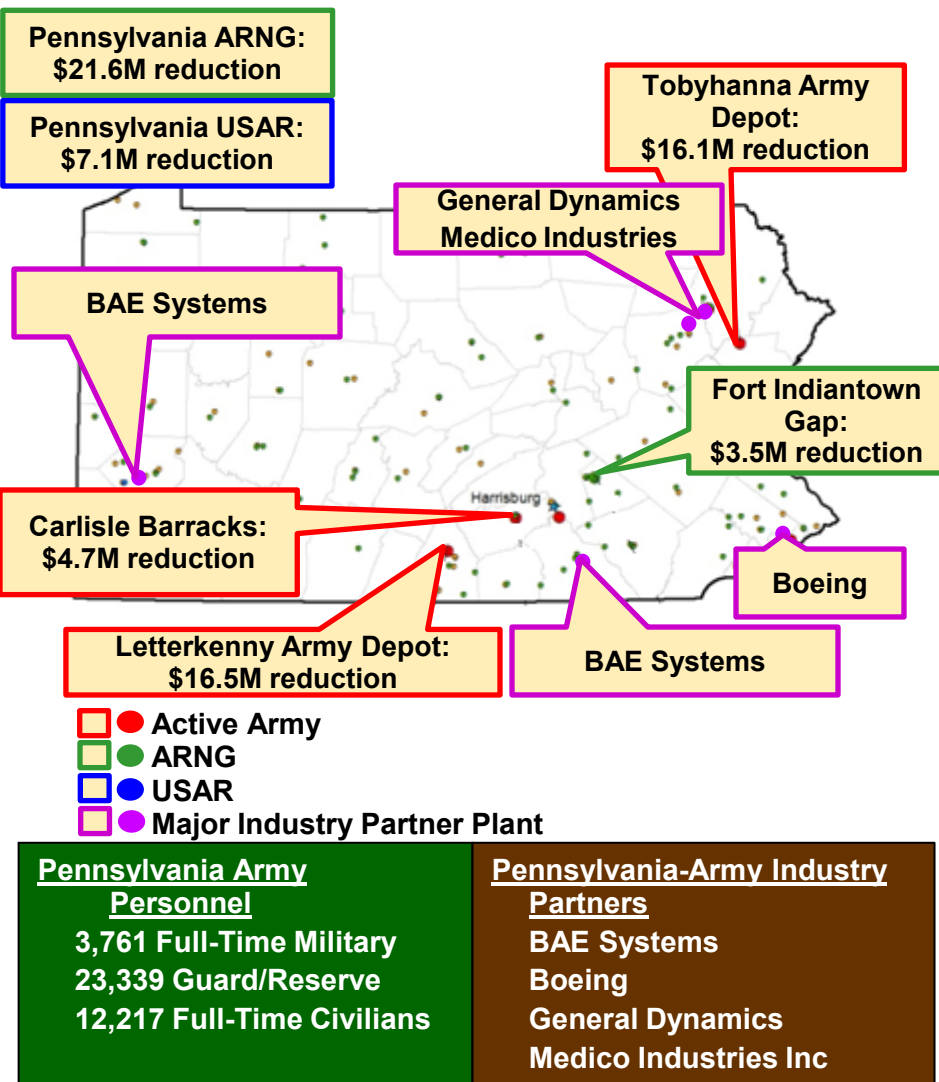
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2016 Sequestration Impact Pennsylvania



Impact Highlights in Pennsylvania

Jobs:

- 65 base operations support contractor jobs impacted
- 282 private sector jobs added from military investments

Base Operations: ~\$6.6M reduction

Acquisition and Military Industrial Base Investments: ~\$197.5M reduction

Training: ~\$13.9M reduction

Military Construction / Sustainment, Restoration, and Modernization:
~\$8.0M reduction

Maintenance Operations: ~\$32.6M reduction

In FY16 the Budget Control Act will cause approximately \$263.5M of economic loss, but will add 217 jobs in Pennsylvania

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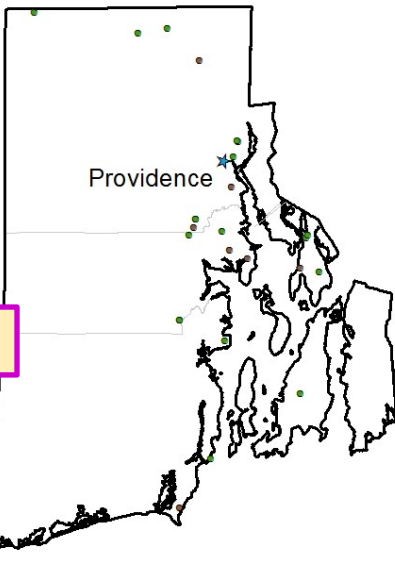
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2016 Sequestration Impact Rhode Island

Rhode Island ARNG:
\$3.2M reduction

Rhode Island USAR:
\$0.4M reduction

RCM Technologies



- Active Army
- ARNG
- USAR
- Major Industry Partner Plant

Rhode Island Army Personnel

290 Full-Time Military
2,955 Guard/Reserve
473 Full-Time Civilians

Rhode Island – Army Industry Partners

RCM Technologies

Impact Highlights in Rhode Island

Jobs:

- 10 base operations support contractor jobs impacted

Base Operations: ~\$0.8M reduction

Training: ~\$1.3M reduction

Military Construction / Sustainment,
Restoration, and Modernization:
~\$0.6M reduction

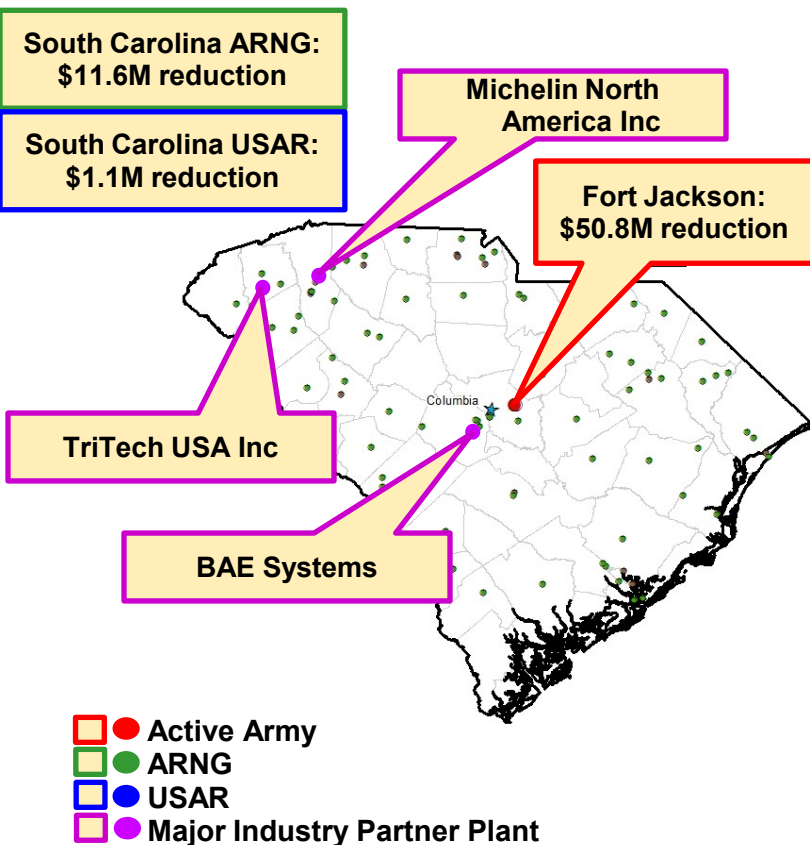
In FY16 the Budget Control Act will cause approximately \$3.5M of economic loss and affect 10 jobs in Rhode Island



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2016 Sequestration Impact South Carolina



South Carolina Army Personnel

4,382 Full-Time Military
12,544 Guard/Reserve
6,856 Full-Time Civilians

South Carolina-Army Industry Partners

TriTech USA Inc
Michelin North America Inc
BAE Systems

Impact Highlights in South Carolina

Jobs:

- 42 base operations support contractor jobs impacted
- 60 private sector jobs added from military investments

Base Operations: ~\$43.3M reduction

Acquisition and Military Industrial Base Investments: ~\$0.4M reduction

Training: ~\$10.2M reduction

Military Construction / Sustainment, Restoration, and Modernization:
~\$7.0M reduction

In FY16 the Budget Control Act will cause approximately \$63.8M of economic loss, but will add 18 jobs in South Carolina



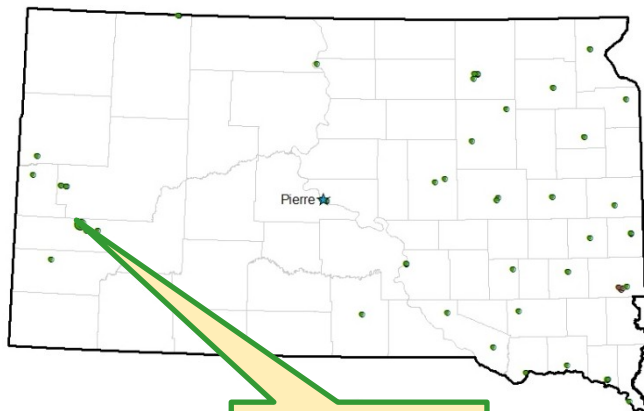
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2016 Sequestration Impact South Dakota

South Dakota ARNG:
\$5.0M reduction

South Dakota USAR:
\$0.7M reduction



Camp Rapid:
\$0.3M reduction

- Active Army
- ARNG
- USAR

South Dakota Army Personnel

372 Full-Time Military
3,441 Guard/Reserve
418 Full-Time Civilians

Impact Highlights in South Dakota

Jobs:

- 10 base operations support contractor jobs impacted

Base Operations: ~\$0.7M reduction

Training: ~\$2.4M reduction

Military Construction / Sustainment, Restoration, and Modernization:
~\$1.4M reduction

In FY16 the Budget Control Act will cause approximately \$5.6M of economic loss and affect 10 jobs in South Dakota

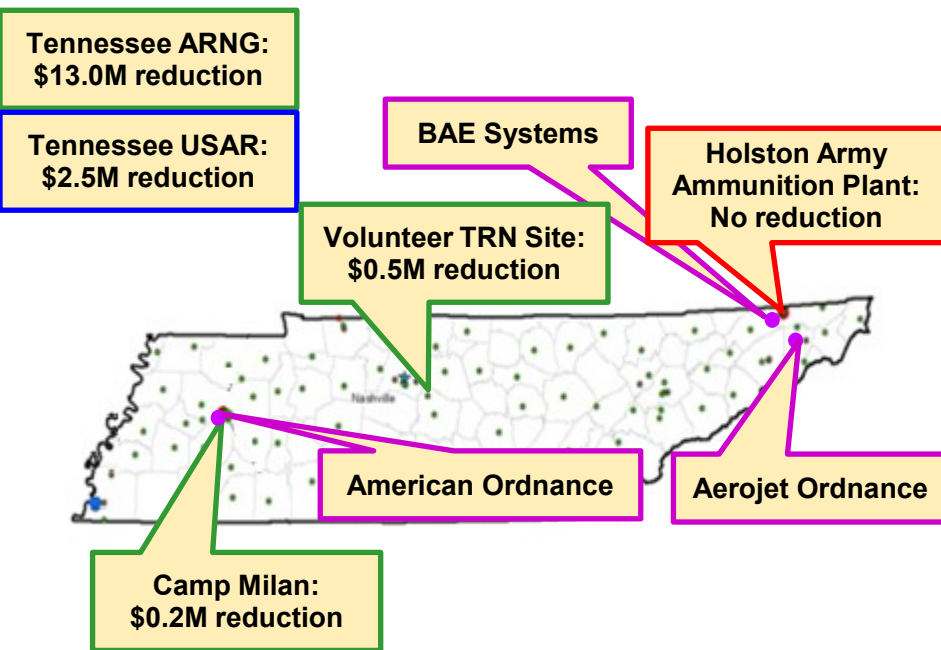
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2016 Sequestration Impact Tennessee



- Active Army
- ARNG
- USAR
- Major Industry Partner Plant

Tennessee Army Personnel

1,003 Full-Time Military
14,423 Guard/Reserve
2,325 Full-Time Civilians

Tennessee-Army Industry Partners

BAE Systems
American Ordnance
Aerojet Ordnance

Impact Highlights in Tennessee

Jobs:

- 18 base operations support contractor jobs impacted
- 68 private sector jobs lost from reduced military investments

Base Operations: ~\$1.5M reduction

Acquisition and Military Industrial Base Investments: ~\$19.0M reduction

Training: ~\$8.5M reduction

Military Construction / Sustainment, Restoration, and Modernization:
~\$2.4M reduction

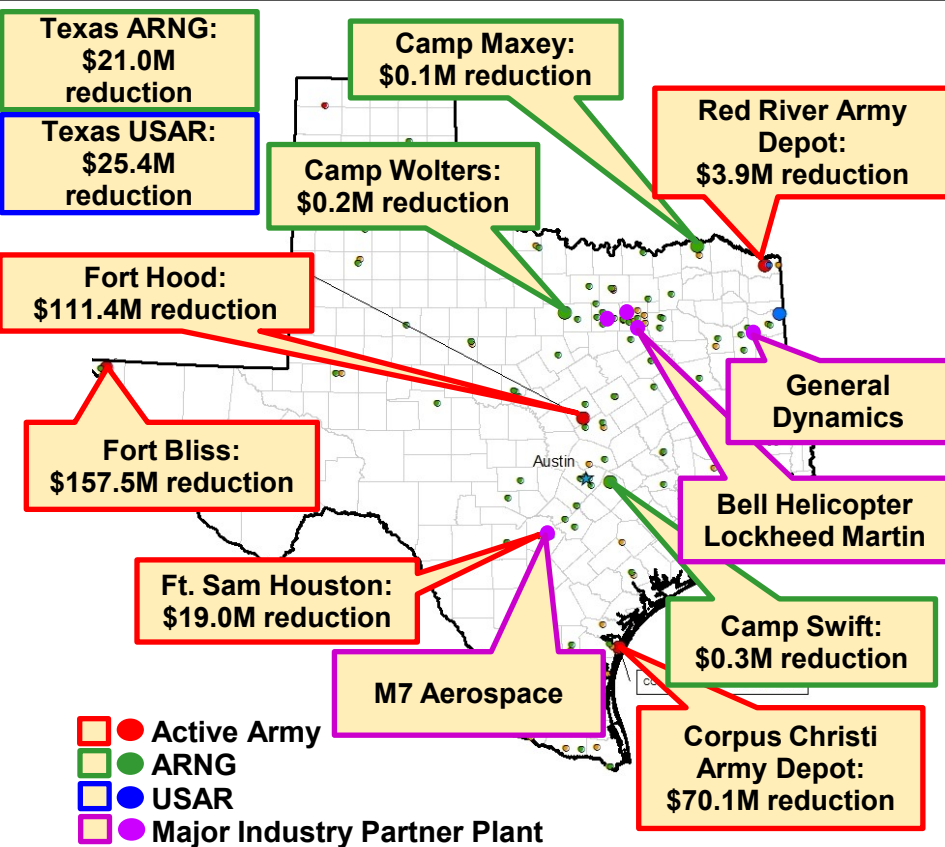
In FY16 the Budget Control Act will cause approximately \$34.5M of economic loss and affect 86 jobs in Tennessee



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2016 Sequestration Impact Texas



Texas Army Personnel

70,325 Full-Time Military
27,573 Guard/Reserve
42,000 Full-Time Civilians

Texas-Army Industry Partners

Lockheed Martin
M7 Aerospace
General Dynamics
Bell Helicopter

Impact Highlights in Texas

Jobs:

- 1,028 base operations support contractor jobs impacted
- 79 private sector jobs lost from reduced military investments

Base Operations: ~\$142.0M reduction

Acquisition and Military Industrial Base Investments: ~\$46.4M reduction

Training: ~\$136.8M reduction

Military Construction / Sustainment, Restoration, and Modernization:
~\$38.6M reduction

Maintenance Operations: ~\$84.5M reduction

In FY16 the Budget Control Act will cause approximately \$454.6M of economic loss and affect 1,107 jobs in Texas

*Figures reflect the change from the 2016 President's Budget submission and Sequestration levels of funding – subject to change during execution; ARNG MILCON impact not included in statewide or installation totals; assumes DA CIV furlough is not used in FY16



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2016 Sequestration Impact Utah

Utah ARNG:
\$10.5M reduction

Utah USAR:
\$4.6M reduction

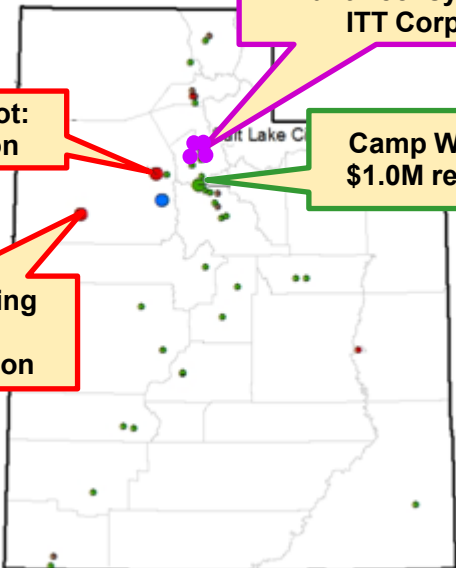
Toole Army Depot:
\$25.0M reduction

Dugway Proving
Ground:
\$4.4M reduction

L3 Communications
Raytheon
Alliant Techsystems
ITT Corp

Camp Williams:
\$1.0M reduction

■ Active Army
■ ARNG
■ USAR
■ Major Industry Partner Plant



Utah Army Personnel

1,287 Full-Time Military
 9,124 Guard/Reserve
 4,440 Full-Time Civilians

Utah-Army Industry Partners

L3 Communications
 Raytheon
 Alliant Techsystems
 ITT Corp

Impact Highlights in Utah

Jobs:

- 40 base operations support contractor jobs impacted

Base Operations: ~\$3.5M reduction

Training: ~\$7.3M reduction

Military Construction / Sustainment,
Restoration, and Modernization:
~\$5.8M reduction

Maintenance Operations: ~\$25.0M
reduction

In FY16 the Budget Control Act will cause approximately \$44.6M of economic loss and affect 40 jobs in Utah



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2016 Sequestration Impact Vermont

Vermont ARNG:
\$5.6M reduction

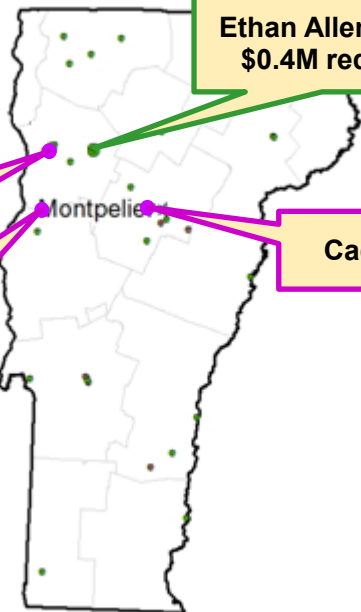
Vermont USAR:
\$0.2M reduction

General
Dynamics

UTC Aerospace
Systems

Ethan Allen Range:
\$0.4M reduction

Cad Cut



Active Army

ARNG

USAR

Major Industry Partner Plant

Vermont Army Personnel

306 Full-Time Military

3,178 Guard/Reserve

395 Full-Time Civilians

Vermont-Army Industry Partners

UTC Aerospace Systems

General Dynamics

Cad Cut

Impact Highlights in Vermont

Jobs:

- 26 base operations support contractor jobs impacted
- 1 private sector jobs lost from reduced military investments

Base Operations: ~\$0.9M reduction

Acquisition and Military Industrial Base Investments: ~\$0.2M reduction

Training: ~\$2.1M reduction

Military Construction / Sustainment, Restoration, and Modernization:
~\$1.6M reduction

In FY16 the Budget Control Act will cause approximately \$6.0M of economic loss and affect 27 jobs in Vermont

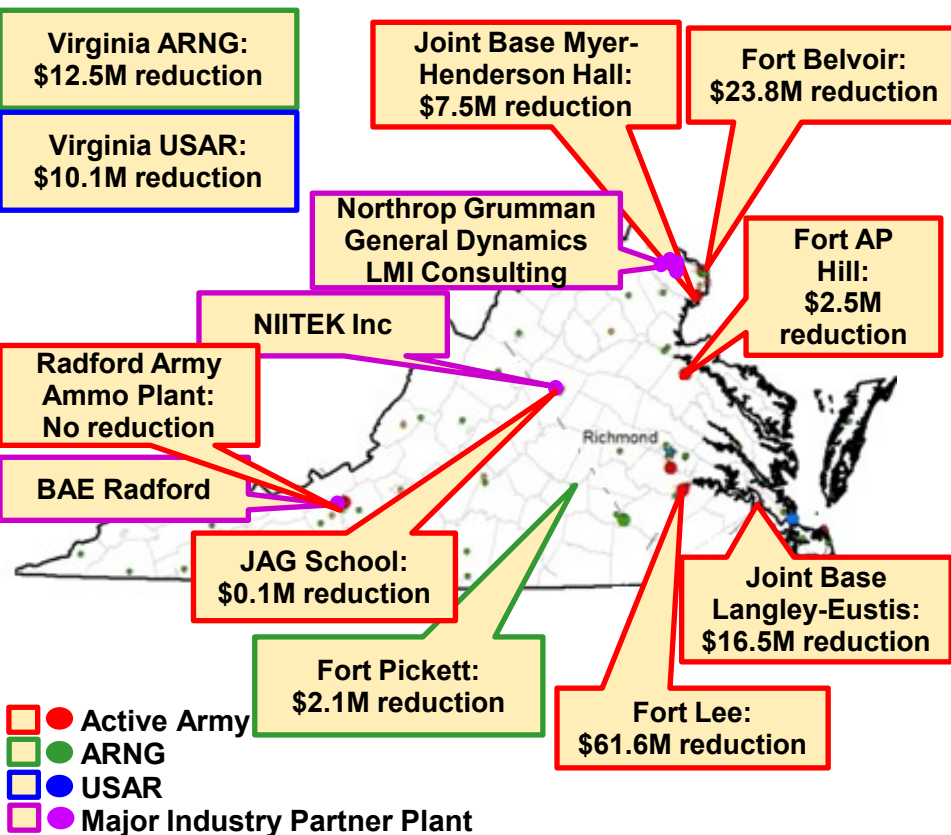
*Figures reflect the change from the 2016 President's Budget submission and Sequestration levels of funding – subject to change during execution; ARNG MILCON impact not included in statewide or installation totals; assumes DA CIV furlough is not used in FY16



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2016 Sequestration Impact Virginia



Impact Highlights in Virginia

Jobs:

- 505 base operations support contractor jobs impacted
- 70 private sector jobs lost from reduced military investments

Base Operations: ~\$75.0M reduction

Acquisition and Military Industrial Base Investments: ~\$11.2M reduction

Training: ~\$32.0M reduction

Military Construction / Sustainment, Restoration, and Modernization:
~\$51.3M reduction

Maintenance Operations: ~\$6.9M reduction

Virginia Army Personnel

15,309 Full-Time Military
13,129 Guard/Reserve
57,856 Full-Time Civilians

Virginia Army Industry Partners

Northrop Grumman
BAE Radford
General Dynamics C4 Systems
NIITEK Inc.
LMI Consulting

In FY16 the Budget Control Act will cause approximately \$178.9M of economic loss and affect 575 jobs in Virginia

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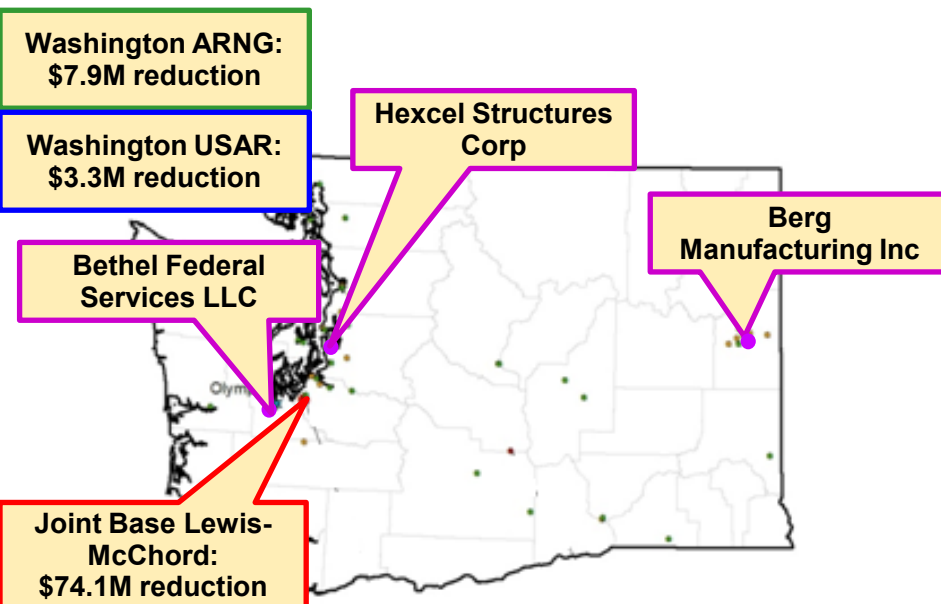
**Joint Base reductions reflect only the Army funding and does not include sequestration decisions by other Services



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2016 Sequestration Impact Washington



- Active Army
- ARNG
- USAR
- Major Industry Partner Plant

Washington Army Personnel

31,646 Full-Time Military
14,672 Guard/Reserve
15,695 Full-Time Civilians

Washington-Army Industry Partners

Berg Manufacturing Inc
Hexcel Structures Corp
Bethel Federal Services LLC

Impact Highlights in Washington

Jobs:

- 407 base operations support contractor jobs impacted
- 7 private sector jobs lost from reduced military investments

Base Operations: ~\$40.6M reduction

Acquisition and Military Industrial Base Investments: ~\$1.8M reduction

Training: ~\$15.8M reduction

Military Construction / Sustainment, Restoration, and Modernization:
~\$26.6M reduction

In FY16 the Budget Control Act will cause approximately \$87.1M of economic loss and affect 414 jobs in Washington

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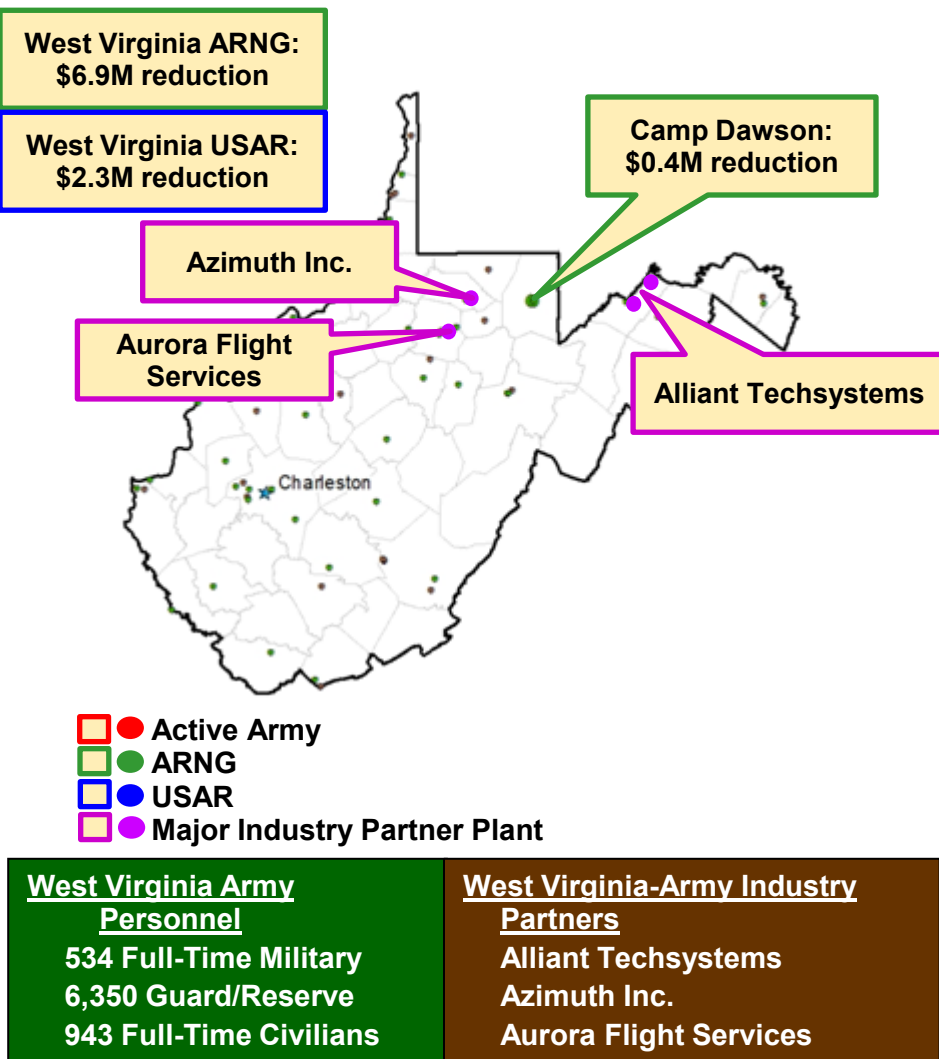
**Joint Base reductions reflect only the Army funding and does not include sequestration decisions by other Services



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2016 Sequestration Impact West Virginia



Impact Highlights in West Virginia

Jobs:

- 16 base operations support contractor jobs impacted
- 7 private sector jobs lost from reduced military investments

Base Operations: ~\$1.1M reduction

Acquisition and Military Industrial Base Investments: ~\$7.4M reduction

Training: ~\$4.4M reduction

Military Construction / Sustainment, Restoration, and Modernization:
~\$1.8M reduction

In FY16 the Budget Control Act will cause approximately \$16.5M of economic loss and affect 23 jobs in West Virginia



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2016 Sequestration Impact Wisconsin

Wisconsin ARNG:
\$8.9M reduction

Wisconsin USAR:
\$4.8M reduction

Ft. McCoy:
\$8.2M reduction

Oshkosh
Truck Corp

DERCO
Aerospace Inc

Ladish
Forging

- Active Army
- ARNG
- USAR
- Major Industry Partner Plant

Wisconsin Army Personnel
1,458 Full-Time Military
11,669 Guard/Reserve
3,549 Full-Time Civilians

**Wisconsin-Army Industry
Partners**
Oshkosh Truck Corp
Ladish Forging
DERCO Aerospace Inc

Impact Highlights in Wisconsin

Jobs:

- 23 base operations support contractor jobs impacted
- 1,068 private sector jobs lost from reduced military investments

Base Operations: ~\$9.3M reduction

Acquisition and Military Industrial Base
Investments: ~\$99.3M reduction

Training: ~\$7.2M reduction

Military Construction / Sustainment,
Restoration, and Modernization:
~\$3.0M reduction

In FY16 the Budget Control Act will cause approximately \$121.2M of economic loss and affect 1,091 jobs in Wisconsin

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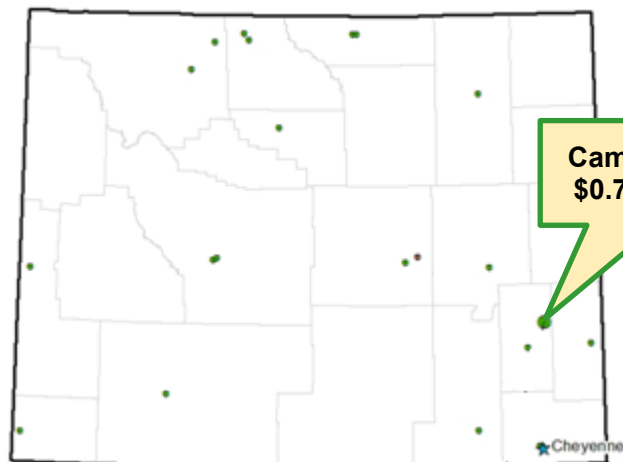
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2016 Sequestration Impact Wyoming

Wyoming ARNG:
\$4.7M reduction

Wyoming USAR:
\$0.03M reduction



■ Active Army
■ ARNG
■ USAR

Wyoming Army Personnel

245 Full-Time Military
1,706 Guard/Reserve
495 Full-Time Civilians

Impact Highlights in Wyoming

Jobs:

- 12 base operations support contractor jobs impacted

Base Operations: ~\$0.9M reduction

Training: ~\$1.3M reduction

Military Construction / Sustainment,
Restoration, and Modernization:
~\$2.0M reduction

In FY16 the Budget Control Act will cause approximately \$4.7M of economic loss and affect 12 jobs in Wyoming

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